

Canada West Foundation

# OUR IMPACT

2017



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## Get energy infrastructure built

### Report

#### Up Front: Modernizing the National Energy Board

Trevor McLeod  
10-Apr-17

### Op-eds

#### Saskatchewan's climate plan leaves plenty of opportunity for future leadership

Leader-Post  
Nick Martin  
28-Dec-17

#### Reduce our greenhouse gases but sell our energy too

Nick Martin  
Edmonton Journal  
11-Nov-17

#### Reduce our greenhouse gases but sell our energy too

Nick Martin  
The Province  
11-Nov-17

#### Oil tanker ban: Bill C-48 and environmental hypocrisy

Martha Hall Findlay  
Globe and Mail, 01-Nov-17

#### Carbon tax won't reduce competitiveness; other policies might

Nicholas Martin  
Calgary Herald  
24-Jun-17

#### Carbon tax won't reduce competitiveness; other policies might

Nicholas Martin  
Edmonton Journal  
22-Jun-17

#### Why it's time to rethink pipeline protests

Jordan Fligel and Trevor McLeod  
Macleans.ca  
02-Jun-17

#### Canada's competitiveness problems go deeper than a carbon tax

Trevor McLeod  
Globe and Mail  
26-May-17

#### B.C. election results shouldn't sway Trans Mountain decision

Martha Hall Findlay  
Globe and Mail  
11-May-17

#### Ottawa needs to bury this plan for a new assessment process – unless we want to kill any future major energy projects

Trevor McLeod  
Financial Post  
11-May-17

#### Don't poison the regulatory well

Nicholas Martin  
Hill Times  
03-May-17

#### Don't go back on carbon pricing; pendulum policies push away investment

Martha Hall Findlay  
Hill Times  
19-Apr-17

#### Environmentalists should end the charade over the oil sands

Martha Hall Findlay and Trevor McLeod  
Globe and Mail  
01-Mar-17

#### B.C.'s pipeline demands set a dangerous precedent

Martha Hall Findlay  
Globe and Mail  
25-Jan-17

### Speaking engagements

#### Speaker, Federalism: What Next?, Toronto, ON

*Confederation of Tomorrow Conference*  
Martha Hall Findlay  
13-Dec-17

#### Moderator, Ivey Energy Policy, Toronto, ON

Martha Hall Findlay  
12-Dec-17

#### Keynote Speaker, "Canada Pants," Winnipeg, MB

*Manitoba Chambers of Commerce*  
Martha Hall Findlay  
06-Dec-17

#### Speaker, Clean Prosperity Summit – Energy Exports: Planning for Tomorrow, Ottawa, ON

*Canadians for Clean Prosperity*  
Martha Hall Findlay  
Nov 9/10, 2017

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**Panellist, AEG Energy East Panel, Calgary, AB**

*Alberta Enterprise Group*

Martha Hall Findlay

7-Nov-17

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**Panellist, Selected Impacts of Oil Prices on the Canadian Economy, Statistics Canada, Calgary, AB**

*Talking Stats Series*

Martha Hall Findlay

19-Oct-17

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**Panellist, Minister's Roundtable, Winnipeg, MB**

*Generation Energy Conference*

Martha Hall Findlay

12-Oct-17

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**Speaker, The Energy Landscape in Western Canada, Hockley Valley, ON**

*3<sup>rd</sup> Annual Energy Roundtable Conference*

Martha Hall Findlay

30-May-17

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**Speaker, Conference, Regina, SK**

*Energy Council of Canada*

Martha Hall Findlay

09-May-17

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**Presentation, Calgary, AB**

*Max Bell Public Policy Training Institute*

Martha Hall Findlay

05-May-17

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**Speaker, 22<sup>nd</sup> Brookings Energy Security Roundtable, Washington, DC**

*Brookings Institute*

Martha Hall Findlay

17-Apr-17

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**Speaker, American Corporate Counsel Seminar, Calgary, AB**

*Gowling WLG*

Trevor McLeod

06-Apr-17

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**Panellist, Hockley Valley, ON**

*CCRE Annual Energy Leaders Conference*

Martha Hall Findlay

5-7-Apr-17

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**Presentation, Suncor Board, Calgary, AB**

*Suncor*

Martha Hall Findlay

07-Feb-17

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**Hosted events****Calgary Energy Roundtable**

*(with The Energy Roundtable)*

Calgary, AB

11-Oct-17

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**Generation Energy**

*(with Natural Resources Canada and CAPP)*

Calgary, AB

07-Sep-17

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**Vancouver Family & Friends Dinner – Getting things built**

Vancouver, BC

01-Mar-17

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**Media interviews****What to watch for in pipelines in 2018**

Martha Hall Findlay

CBC News

19-Dec-17

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**The case for the Trans-Mountain pipeline expansion**

Martha Hall Findlay

BC Almanac

30-Nov-17

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**This \$16B Alberta-B.C. oil pipeline has First Nations backing – but it may still never get built**

Financial Post

23-Nov-17

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**In a Calgary ballroom, a panel hashes out grim wake for the Energy East pipeline**

Martha Hall Findlay

National Post

09-Nov-17

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**Canada's path forward on energy**

Martha Hall Findlay

CBC News

08-Nov-17

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**Canada's path forward on energy**

Martha Hall Findlay

CBC RDI

08-Nov-17

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**Canada's path forward on energy**

Martha Hall Findlay  
Global Calgary  
08-Nov-17

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**Proposed oil tanker ban shows environmental hypocrisy**

Martha Hall Findlay  
CBC The Eyeopener  
02-Nov-17

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**TransCanada presses pause on Energy East**

Martha Hall Findlay  
The Canadian Press  
08-Sep-17

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**Energy East pause puts Liberal argument on environment and pipelines in question**

Martha Hall Findlay  
The Canadian Press  
08-Sep-17

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**Venezuela's Citgo Turns to Canada for Oil as Crisis Deepens**

Trevor McLeod  
Oil Industry News  
13-Aug-17

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**NEP 2.0: 'Another Trudeau's' environmental rules sow seeds of unity crisis, critics say**

Martha Hall Findlay  
National Post  
07-Aug-17

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**Chippewas must pay energy giant's legal bills in lost court battle**

Trevor McLeod  
CBC London  
27-Jul-17

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**Trudeau meets Horgan and talks about Trans Mountain pipeline**

Trevor McLeod  
CTV News  
25-Jul-17

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**U.S. – Venezuelan oil sanctions**

Trevor McLeod  
Bloomberg  
18-Jul-17

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**Multiple pathways to Clean Energy: Canada's Western Provinces**

Martha Hall Findlay  
4-Traders  
17-Jul-17

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**Oil and gas industry says environmental rules cost hundreds of millions**

Nicholas Martin  
Financial Post  
05-Jul-17

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**Why it's time to rethink pipeline protests**

Trevor McLeod  
Jill Bennett Show  
10-Jun-17

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**Green advocates back creation of new assessment agency proposed by Trudeau-appointed panel**

Nicholas Martin  
Hill Times  
07-Jun-17

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**A pipeline rattles the political landscape**

Martha Hall Findlay  
Globe and Mail  
1-Jun-17

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**From pipelines to carbon tax: 'Flip flop policy' in Canada risks scaring away business**

Martha Hall Findlay  
BNN  
1-Jun-17

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**Once a job mecca, Canada's oil patch now struggles to recruit**

Janet Lane  
Bloomberg  
24-May-17

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**Proposed National Energy Board reforms will be a red-tape nightmare**

Trevor McLeod  
Financial Post  
15-May-17

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**Dismantle National Energy Board, create bodies for regulation, growth: Panel**

Trevor McLeod  
The Canadian Press  
15-May-17

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**What the B.C. election results mean for the energy sector**

Trevor McLeod  
The Canadian Press  
11-May-17

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**Site C study nothing but political skullduggery pretending to be academic analysis**

Naomi Christensen  
North American Energy News  
21-Apr-17

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**Foreign sell-off of oilsands shouldn't spark Alberta anxiety**

Martha Hall Findlay  
Calgary Herald  
11-Apr-17

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**Canada West Submission To NEB Modernization Panel Supports Two-Part Review Process**

Trevor McLeod  
JWN DOB  
11-Apr-17

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**Why Trudeau's promised NEB revamp is yet another pain for no gain exercise**

Financial Post  
6-Apr-17

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**Varcoe: Alberta awaits federal budget, hoping for orphan well cleanup program**

Trevor McLeod  
Calgary Herald  
22-Mar-17

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**Stubborn oil prices a budget problem for Finance Minister Bill Morneau**

Trevor McLeod  
CBC News  
21-Mar-17

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**Gauging concern: foreign energy companies turn away from oilsands**

Martha Hall Findlay  
CBC The Current  
13-Mar-17

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**In Canada, provinces control natural resource development – or do they?**

Trevor McLeod  
JWN  
13-Mar-17

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**CNRL/Shell deal and what it means for state of Canada's energy sector**

Trevor McLeod  
BNN  
10-Mar-17

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**As oilpatch aches, Ottawa's loan to Bombardier becomes easy target in the West**

Martha Hall Findlay  
CBC News  
12-Feb-17

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**TransMountain-BC deal bad for Canada**

Martha Hall Findlay  
Jill Bennett Show  
27-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Kitchener-Waterloo  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Saskatoon Morning  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Thunder Bay Superior Morning  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Corner Brook, West Coast  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Winnipeg Information Radio  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Regina The Morning Edition  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Victoria, On the Island  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Edmonton AM  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Daybreak Kamloops  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Prince George/Prince Rupert Daybreak North  
25-Jan-17

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**Trump gives Keystone XL the green light – what happens next?**

Trevor McLeod  
CBC Vancouver The Early Edition  
25-Jan-17

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**What's next for Keystone XL?**

Martha Hall Findlay  
CBC BC Almanac  
25-Jan-17

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**B.C.-Kinder Morgan revenue sharing deal tears Canada's national fabric: Alberta expert**

Trevor McLeod  
The Canadian Press  
17-Jan-17

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**NATURAL RESOURCES CENTRE → POLICY GOAL****Improve Indigenous economic engagement in resource projects**

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**Op-eds**

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**We can make business-First Nations partnerships work**

Jahangir Valiani  
The Hill Times  
13-Sep-17

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**Speaking engagements**

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**Speaker, Presentation on the Indigenous Economic Engagement Project, Tacoma, Washington**

*Council of State Governors West: Annual Meeting*  
Janet Lane  
17-Aug-17

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**Presentation, Saskatoon, SK**

*Saskatchewan First Nations Natural Resources Centre of Excellence, Board meeting*  
Trevor McLeod  
11-Jul-17

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**Presentation, Understanding indigenous issues, Calgary, AB**

*Enbridge Major Projects leadership team*  
Trevor McLeod and Sheldon Wuttunee  
20-Jun-17

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**Presentation, The New Canadian Economy and its Effect on Consultation, Edmonton, AB**

*CI Energy Group, Western Aboriginal Consultation and Engagement Conference*  
Trevor McLeod  
01-Mar-17

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**Hosted events**

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**Pop Up Policy Lunch #2 with Jerry Potts – Background on Indigenous Treaties and Rights**

Calgary, AB  
29-Nov-2017

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**Indigenous Business and Manitoba Mining Forum**

*(with Mining Association of Manitoba)*  
Winnipeg, MB  
15-Nov-2017

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Winnipeg**  
Winnipeg, AB  
14-Nov-17

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Saskatoon**  
*(with the Saskatoon Tribal Council)*  
Saskatoon, SK  
15-Sep-17

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Calgary**  
Calgary, AB  
06-Jul-17

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**Media interviews**

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**Supreme Court rules on Indigenous energy project consultation**

Trevor McLeod  
CBC Homestretch  
26-Jul-17

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**Premieres Nations inc. La voix peu entendue des autochtones propétrole**

Trevor McLeod  
Le Devoir  
23-May-17

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**Blackfoot confederacy joins in protest over TransMountain Pipeline**

Martha Hall Findlay  
CBC National News  
17-May-17

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**NATURAL RESOURCES CENTRE → POLICY GOAL**

**Get electricity right – both its production and its transmission**

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**Op-eds**

**Everyone's a winner in Alberta's first renewable energy auction**

The Province  
Nick Martin  
15-Dec-17

**Everyone's a winner in Alberta's first renewable energy auction**

Calgary Herald  
Nick Martin  
15-Dec-17

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**Speaking engagements**

**Testimony, House of Commons' Standing Committee on Natural Resources, Strategic Electricity Inter-ties, Ottawa, ON**

*House of Commons*  
Nicholas Martin  
02-Oct-17

**Presentation, Power Up: The hydro option, Vancouver, BC**

*EUCI (Electric Utility Consultants, Inc), Pacific Northwest Energy Trade and Infrastructure: Accessing Clean Energy Markets*  
Naomi Christensen  
26-Jul-17

**Speaker, Sheltering energy diversification from political cycles Canadian Clean Energy Conferences, Calgary, AB**

*The 2<sup>nd</sup> Alberta and Saskatchewan Renewable Energy Summit*  
Trevor McLeod  
05-Jun-17

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**Hosted events**

**McDougall Gauley, Saskatoon, SK**

Hosted by Nancy Hopkins and Firm  
*Discussion on electricity, trade and other*  
06-Sep-17

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**Manitoba Family Dinner – Power and the provinces**

Winnipeg, MB  
27-Jun-17

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**Media interviews**

**B.C.'s plan to move ahead with Site C should spur interprovincial electricity co-operation**

630 Ched  
Nicholas Martin  
11-Dec-17

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**Aging poles, wires pushing electricity rates up, analyst says**

Nick Martin  
CBC Saskatoon Morning  
22-Aug-17

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**NATURAL RESOURCES CENTRE → POLICY GOAL**

**Getting from 'No' to 'How' – Reducing regulatory barriers to innovation**

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**Speaking engagement**

**Speaker, Effective Policy, Calgary, AB**

*Public Policy Forum Alberta Growth Forum*  
Martha Hall Findlay  
15-Jun-17

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**Interviews**

**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Edmonton, Radio Active  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Victoria, All Points West  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Winnipeg, Up to Speed  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Vancouver, On the Coast  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Saskatchewan, Afternoon Edition  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Kelowna, Radio West  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Whitehorse, Airplay  
23-Mar-17

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**Budget 2017: Innovation and jobs**

Janet Lane  
CBC Calgary, Homestretch  
23-Mar-17

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**TRADE & INVESTMENT CENTRE → POLICY GOAL****Building more and better strategic trade infrastructure****Report**

**Strategic Trade Infrastructure Roundtable Summary**  
16-Feb-17

**Op-eds**

**Ottawa should partner with private sector on infrastructure**  
Carlo Dade, John Law and Naomi Christensen  
Globe and Mail  
14-Feb-17

**Media interview**

**A review of 2016 Infrastructure Bill**  
Carlo Dade  
On-Site Magazine  
29-Jun-17

**TRADE & INVESTMENT CENTRE → POLICY GOAL****Greater sub-national engagement to defend North American trade****Op-eds**

**NAFTA turmoil an opportunity for Canada to strike on agriculture**  
Carlo Dade  
Hill Times  
09-Nov-17

**In reconsidering NAFTA, be careful what you wish for**  
Naomi Christensen and Mathew Rooney  
Real Clear Policy  
17-Oct-17

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**Trump's America actually has a trade surplus with Canada**

Naomi Christensen  
Macleans  
12-Sep-17

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**Trade ties to U.S. a powerful tool**

Carlo Dade and Naomi Christensen  
Montreal Gazette  
07-Apr-17

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**Trade ties to U.S. a powerful tool**

Carlo Dade and Naomi Christensen  
Leader Post  
06-Apr-17

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**NAFTA's surging popularity in Canada**

Carlo Dade and Shachi Kurl  
Policy Options  
13-Feb-17

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**The other half of preparing for the Trump era**

Carlo Dade  
Hill Times  
18-Jan-17

**Speaking engagements**

**Speaker, NAFTA and the Canadian Energy Sector, Banff, AB**  
*Canadian Energy Executive Association Business Forum*  
Carlo Dade  
24-Aug-17

**Presentation, Western Governor's Association, Montana, USA**

Martha Hall Findlay and Carlo Dade  
26-Jun-17

**Speaker, The Transportation and Trade Corridor Alliance (TTCA), Phoenix, Arizona, USA**

*Arizona Commerce Authority*  
Carlo Dade  
09-May-17

**Panel, North American Now Series: What's next?, Phoenix, Arizona, USA**

*Arizona Commerce Authority*  
Carlo Dade  
09-May-17

**Speaker, Renegotiating NAFTA: Canada-US Agreements under Trump, Boise, Idaho**

*Canadian Studies Program, Boise State University*  
Carlo Dade  
13-Mar-17



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**Roundtable, Inter-American Relations in the Age of Trump, Calgary, AB**

Latin American Research Centre (LARC), University of Calgary,  
Carlo Dade  
03-Mar-17

**Hosted events**

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**Western premiers' breakfast**

Western Governors' Association Annual Meeting  
Whitefish, MT  
26-Jun-17

**Media interviews**

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**As the death knell of NAFTA tolls, it's time for Saskatchewan's next premier to redouble efforts to protect and promote Canada's shared prosperity**

Policy Options  
Naomi Christensen  
15-Dec-17

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**Alberta exporters hope NAFTA can be saved but ponder life without it**

CBC News  
Naomi Christensen  
08-Dec-17

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**What the end of NAFTA could mean for western jobs**

Naomi Christensen  
CBC Alberta  
17-Nov-17

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**A year of Trump: How Canada has been affected by the 'predictably unpredictable' president**

Carlo Dade  
Global News  
08-Nov-17

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**Western Canada's trade agenda, NAFTA and the upcoming APEC meeting**

Carlo Dade  
BIV Roundhouse Radio  
02-Nov-17

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**Stephen Harper pens scathing NAFTA memo**

Carlo Dade  
CBC The National  
28-Oct-17

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**If Canada must rewrite NAFTA, scrap farm subsidies**

Martha Hall Findlay  
RealClearMarkets  
23-Oct-17

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**NAFTA talks turn sour**

Carlo Dade  
City TV Breakfast Television  
23-Oct-17

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**Canada desperately needs a revived TPP as NAFTA talks falter**

Carlo Dade  
Globe and Mail  
19-Oct-17

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**The future of NAFTA if Trump scraps the agreement**

Carlo Dade  
CBC Saskatchewan Blue Sky  
13-Oct-17

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**The future of NAFTA if Trump scraps the agreement**

Carlo Dade  
iPolitics  
13-Oct-17

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**The future of NAFTA if Trump scraps the agreement**

Carlo Dade  
North American Energy News  
13-Oct-17

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**President Trump still threatening to rip up NAFTA**

Carlo Dade  
Jill Bennett Show  
13-Oct-17

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**World Insight: Is NAFTA on the chopping block?**

Carlo Dade  
China Global Television Network  
12-Oct-17

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**The future of NAFTA if Trump scraps the agreement**

Carlo Dade  
Xinhua News Agency  
12-Oct-17

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**The future of NAFTA if Trump scraps the agreement**

Carlo Dade  
CFRA NewsTalk  
12-Oct-17

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**Four scenarios if Trump tries to pull out of NAFTA**

Carlo Dade  
RealAgriculture.com  
12-Oct-17

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**NAFTA talks head to Canada**

Carlo Dade  
580 CFRA  
25-Sep-17

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**NAFTA talks continue with no resolution in sight**

Carlo Dade  
City TV  
20-Sep-17

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**Canada hopes for TN visa job list update in NAFTA talks**

Carlo Dade  
Globe and Mail  
11-Sep-17

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**NAFTA talks round two update**

Carlo Dade  
City TV Breakfast Television  
04-Sep-17

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**NAFTA talks round two update**

Carlo Dade  
CFRA NewsTalk  
04-Sep-17

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**NAFTA talks round two update**

Carlo Dade  
CFRA NewsTalk  
03-Sep-17

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**Digital property rights debate heats up in NAFTA renegotiation**

Jahangir Valiani  
Reuters  
31-Aug-17

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**Lower U.S. tax rates won't make Canada less competitive**

Carlo Dade  
BNN  
31-Aug-17

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**Central Okanagan businesses unhappy with proposed tax changes**

BC Local News  
31-Aug-17

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**The supply management effect on NAFTA talks**

Martha Hall Findlay  
National Post radio  
28-Aug-17

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**Trump threatened to terminate NAFTA. Canada and Mexico shrugged.**

Carlo Dade  
Global News  
23-Aug-17

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**NAFTA talks round one update**

Carlo Dade  
City TV Breakfast Television  
21-Aug-17

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**NAFTA talks round one update**

Carlo Dade  
CFRA NewsTalk  
21-Aug-17

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**Jornadas electorales retrasarían entrada en vigor del TLCAN hasta 2020: Canada West Foundation**

Nicholas Martin  
Economy Today Mexico  
18-Aug-17

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**Flow of Alberta oil to U.S. likely safe as NAFTA talks get going, analyst says**

Carlo Dade  
CBC News Calgary  
17-Aug-17

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**The Heat: NAFTA renegotiation begins Part 3**

Carlo Dade  
CGTN America  
16-Aug-17

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**A lot at stake for Alberta in NAFTA negotiations**

Carlo Dade  
City TV Breakfast Television  
15-Aug-17

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**Trump's trade pullout roils rural America**

Carlo Dade  
Politico  
07-Aug-17

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**US NAFTA Goals: Mixed Reactions**

Carlo Dade  
Latinvex  
03-Aug-17

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**Canada's energy patch hopes to add leverage to upcoming NAFTA negotiations**

Carlo Dade  
BNN  
19-Jul-17

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**Braid: Maybe by accident, Trump could lower Canadian prices**

Carlo Dade  
Edmonton Journal  
18-Jul-17

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**Braid: Maybe by accident, Trump could lower Canadian prices**

Carlo Dade  
Montreal Gazette  
18-Jul-17

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**Globe says Interfor, others hear Trump could nix NAFTA**

Carlo Dade  
Stockwatch  
18-Jul-17

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**Good luck trying to scrap NAFTA conflict dispute process:  
Canada West Foundation**

Carlo Dade  
BNN  
18-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
John Gormley Live  
18-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
Danielle Smith Show  
18-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
Early Edition  
18-Jul-17

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**Trump huffs and puffs but NAFTA proposals spark no fear**

Carlo Dade  
Toronto Star  
18-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
580 CFRA  
17-Jul-17

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**Trump's political descent could take NAFTA down with him**

Carlo Dade  
Globe and Mail  
17-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
CBC Washington, DC  
17-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
CBC Radio  
17-Jul-17

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**U.S. reveals its goals for a new NAFTA agreement**

Carlo Dade  
CKNX News  
17-Jul-17

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**Braid: Maybe by accident, Trump could lower Canadian prices**

Carlo Dade  
Calgary Herald  
17-Jul-17

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**Elf Länder basteln an Handelspakt ohne USA**

Carlo Dade  
derStandard  
13-Jul-17

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**Dallas-Fort Worth mayors strengthen Canadian ties**

Carlo Dade  
FDI Intelligence  
16-Jun-17

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**U.S. agrees to renegotiate NAFTA**

Carlo Dade  
CBC Radio  
18-May-17

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**U.S. agrees to renegotiate NAFTA**

Carlo Dade  
CTV Ottawa  
18-May-17

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**Trump and trade heating up in Canada**

Carlo Dade  
CBC Saskatchewan  
3-May-17

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**How will Trump's trade tirade affect the average Canadian?**

Trevor McLeod  
Global News  
26-Apr-17

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**The United States of Uncertainty: What will Trump mean for FDI?**

Carlo Dade  
FDI Intelligence  
13-Apr-17

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**Trump's draft letter to Congress on NAFTA**

Carlo Dade  
Politico  
31-Mar-17

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**Trump's draft letter to Congress on NAFTA**

Carlo Dade  
CBC News  
31-Mar-17

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**How NAFTA 'tweaks' could affect cross-border softwood trade**

Naomi Christensen  
Think Out Loud, Oregon Public Broadcasting  
28-Feb-17

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**Notley works to win over U.S. governors in Washington**

Carlo Dade  
Financial Post  
28-Feb-17

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**West's trade expertise helps Canada**

Winnipeg Free Press  
23-Feb-17

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**Mexico has cards to play in NAFTA 2.0**

Carlo Dade  
Politico  
14-Feb-17

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**Trudeau's visit to Washington**

Martha Hall Findlay  
John Gormley Live  
14-Feb-17

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**Trump 'tweaks' relationship with Canada**

Carlo Dade  
Reuters  
14-Feb-17

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**Trump and Trudeau meeting in Washington, D.C.**

Martha Hall Findlay  
Rob Breakenridge Show  
13-Feb-17

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**How Trudeau avoids an 'Australia moment'**

Carlo Dade  
Politico  
13-Feb-17

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**Varcoe: Trudeau swims with shark, avoids getting chomped by Trump**

Martha Hall Findlay  
Calgary Herald  
13-Feb-17

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**Trudeau's Washington visit to focus on trade, refugees**

Carlo Dade  
Xinhua News Agency  
11-Feb-17

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**Politico Morning Agriculture**

Carlo Dade  
Politico  
10-Feb-17

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**Trump and Trudeau meeting in Washington, D.C.**

Carlo Dade  
CBC Edmonton  
10-Feb-17

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**Notley to promote Alberta and trade ties during visit to Washington**

Martha Hall Findlay  
Global Calgary  
10-Feb-17

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**Trump and Trudeau meet in Washington**

Martha Hall Findlay  
CNN  
10-Feb-17

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**Trump and trade and what it means for the West**

Carlo Dade  
Alberta Prime Time  
31-Jan-17

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**Trump, trade and what it means for the West**

Carlo Dade  
The Tim Denis Morning Show  
30-Jan-17

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**Trump, trade and what it means to the West**

Carlo Dade  
News Talk 770 with Danielle Smith  
30-Jan-17

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**Trump, trade and what it means to the West**

Carlo Dade  
CTV News Channel  
26-Jan-17

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**Trump, trade and what it means to the West**

Carlo Dade  
BBC News  
26-Jan-17

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**Trump, trade and what it means to the West**

Carlo Dade  
BNN  
26-Jan-17

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**President Trump's inauguration day**

Carlo Dade  
Alberta@Noon  
20-Jan-17

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**NAFTA: The Trump Effect**

Carlo Dade  
Latinvex  
11-Jan-17

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**Canada faces 'stormy days' with new U.S. trade representative, former diplomat says**

Carlo Dade  
The Canadian Press  
3-Jan-17

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**TRADE & INVESTMENT CENTRE → POLICY GOAL****Retain and improve Canadian access to Asian markets****Reports****The Pacific Alliance: Why it's (still) important for western Canada**

Naomi Christensen and Carlo Dade  
16-Nov-17

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**Western Canada's Trade Agenda: TPP11 and beyond**

Carlo Dade  
27-Oct-17

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**The Art of the Trade Deal: Quantifying the benefits of a TPP without the United States**

Carlo Dade and Dan Ciuriak with Ali Dadkhah and Jingliang Xiao  
13-Jun-17

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**Op-eds****The Pacific Alliance: Canada's best option for trade with Asia**

Policy Options  
Naomi Christensen and Carlo Dade  
12-Dec-17

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**Five take-aways from the Trudeau government's actions at APEC and what they mean for Canadians**

Policy Options  
Carlo Dade  
04-Dec-17

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**Don't forget the TPP**

Carlo Dade  
Castanet  
05-Sep-17

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**Liberal government needs to put TPP approval on fast track**

Carlo Dade  
Kelowna Daily Courier  
05-Sep-17

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**The TPP can fix Canadian farmers' beef with Japan's tariff**

Eric Dalke, Carlo Dade and Daniel Pietikainen  
Globe and Mail  
04-Aug-17

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**TPP 11 opportunity will sail into – or past – Vancouver**

Carlo Dade  
Vancouver Sun  
27-Jul-17

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**U.S. TPP pullout hands opportunity to Western Canada**

Carlo Dade  
Business in Vancouver  
21-Jul-17

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**Western silence will cost us on Asia-Pacific trade**

Carlo Dade  
Calgary Herald  
22-Jul-17

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**Western silence will cost us on Asia-Pacific trade**

Carlo Dade  
Edmonton Journal  
14-Jul-17

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**Western Canadian silence will hurt our trade opportunities, again**

Carlo Dade  
Medicine Hat News  
12-Jul-17

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**Western Canadian silence will hurt our trade opportunities, again**

Carlo Dade  
Hamilton Spectator (The Record.com)  
11-Jul-17

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**Western Canadian silence will hurt our trade opportunities, again**

Exchange Magazine

Carlo Dade

11-Jul-17

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**Western Canadian silence will hurt our trade opportunities, again**

Carlo Dade

Troy Media

09-Jul-17

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**TPP minus the U.S. gives Canada a leg up in Asia and in NAFTA talks**

Carlo Dade and Hugh Stephens

The Hill Times

05-Jul-17

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**Carlo Dade: Western Canadian silence will cost us on Asia-Pacific trade**

Carlo Dade

The Province

29-Jun-17

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**TPP summit a critical moment for Canada's Asian trade ambitions**

Carlo Dade and Deborah Elms

Globe and Mail

14-Mar-17

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**TPP is worth more as a minus-one**

Carlo Dade

Hill Times

8-Mar-17

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**The TPP is dead. Long live the TPP**

Carlo Dade and Deborah Elms

iPolitics

31-Jan-17

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**Speaking engagements****Member of Canada's official "Track 2" bilateral discussion, Beijing, China**

*China Institute, University of Alberta*

Martha Hall Findlay

Nov 12-19, 2017

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**Moderator, Navigating a Sustainable Future, Vancouver, BC**

*59<sup>th</sup> ACPA Annual Conference and General Meeting*

Carlo Dade

18-Sep-17

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**Speaker, Canada will benefit from a TPP11, Calgary, AB**

*Canadian Cattleman's Foreign Trade Committee*

Carlo Dade

16-Aug-17

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**Speaker, Vancouver, BC**

*Business Council of British Columbia Chairmans' Dinner*

Martha Hall Findlay

07-Jun-17

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**Witness Appearance, Parliamentary Committee on International Trade, Ottawa, ON**

*Parliament of Canada*

Carlo Dade

18-May-17

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**Witness Appearance, Parliamentary Committee on Foreign Affairs, Ottawa, ON**

*Parliament of Canada*

Carlo Dade

18-May-17

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**Panellist, Common Political and Security Issues for Canada and the Nations of Latin America and Asia. Vancouver, BC**

*LatinCouver Cultural & Business Society, Canada, Latin America and Asia: A New Pacific Nexus*

Carlo Dade

30-Mar-17

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**Hosted events****Setting the course for Canadian trade engagement in the Pacific Rim: 'TPP11' and Trump**

*(Roundtable with Asia Pacific Foundation of Canada)*

Vancouver, BC

01-Jun-17

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**Media interviews****Japan might push through TPP without Canada**

Business in Vancouver

19-Dec-17

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**Trudeau's 'progressive' trade agenda with China seen as arrogant, say critics**

CBC The Current

Martha Hall Findlay

08-Dec-17

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**Why the new TPP will boost Canada's automotive sector**

Globe and Mail

21-Nov-17

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**Why Canada dug in its heels over the TPP11 in Vietnam**

Canadian International Council

15-Nov-17

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**Redesigned TPP deal goes to 11**

Reuters

15-Nov-17

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**Partial deal on TPP**

CBC Power and Politics

15-Nov-17

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**Partial deal on TPP**

Carlo Dade

CTV News Channel

15-Nov-17

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**Partial deal on TPP**

CTV News Channel

15-Nov-17

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**U.S., China, Canada and trade**

Martha Hall Findlay

CGTN

14-Nov-17

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**Philippines' Duterte helps secure Trudeau invitation to security event**

Carlo Dade

The Canadian Press

13-Nov-17

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**TPP partners reach agreement on 'core elements' of TPP**

Carlo Dade

Jill Bennett Show

12-Nov-17

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**U.S. on sidelines as Pacific nations talk trade**

Carlo Dade

Politico

10-Nov-17

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**TPP partners reach agreement on 'core elements' of TPP**

Carlo Dade

Danielle Smith Show

10-Nov-17

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**TPP partners reach agreement on 'core elements' of TPP**

Carlo Dade

Brian Lilley

10-Nov-17

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**Canada's progressive push for the updated TPP might not come so easy**

Carlo Dade

The Canadian Press

07-Nov-17

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**Proposed oil tanker ban shows environmental hypocrisy**

Martha Hall Findlay

Rob Breakenridge Show

03-Nov-17

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**Prime Minister Trudeau heads to Vietnam with trade likely on the agenda**

Carlo Dade

Hill Times

03-Nov-17

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**Prime Minister Trudeau heads to Vietnam with trade likely on the agenda**

Carlo Dade

CBC News

02-Nov-17

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**As TPP rises from the ashes, will Canada want in?**

Carlo Dade

Global News

02-Nov-17

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**NAFTA, TPP and Canada trade**

Carlo Dade

Agritalk

19-Oct-17

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**TPP without the U.S.: A dangerous sideshow for Canada while NAFTA still in play**

Globe and Mail

10-Oct-17

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**Trans-Pacific deal possible in November**

Carlo Dade

Western Producer

10-Oct-17

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**Fight for left-leaning seats could cost Canada 'single best trade opportunity'**

Carlo Dade

Realagriculture.com

07-Sep-17

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**TPP11 moves to alter Trans-Pacific Partnership after US exit**

Farmer's weekly

25-Aug-17

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**Pro-Western think tank urges support for Trans-Pacific Partnership**

Carlo Dade  
Kelowna Capital News  
24-Aug-17

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**Overcoming Canada's trade complacency**

Carlo Dade  
Policy Options  
08-Aug-17

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**Why Vancouver should be fighting for a TPP11**

Carlo Dade  
BIV Roundhouse Radio  
01-Aug-17

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**Trade up: the Trans-Pacific Partnership**

Carlo Dade  
The Economist  
12-Jul-17

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**TPP might not be dead after all**

Lethbridge Herald  
06-Jul-17

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**New data shows US loss from TPP withdrawal**

Carlo Dade  
Global Trade Review  
21-Jun-17

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**Why Canada should forge ahead with the TPP without the United States**

Carlo Dade  
Lexology  
20-Jun-17

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**Mexico benefits from TPP without the U.S.**

Carlo Dade  
Latinvex  
14-Jun-17

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**The TPP11 is a win for western agriculture**

Carlo Dade  
RealAgriculture.com, 14-Jun-17

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**Canada and other countries gain from a TPP without the U.S.**

Carlo Dade  
News 1130  
14-Jun-17

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**Canada stands to win big from a TPP without the U.S.: report**

Carlo Dade  
iPolitics  
13-Jun-17

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**Study: U.S. withdrawal from TPP sweetens deal for Canada, Mexico**

Carlo Dade  
World Trade Online  
13-Jun-17

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**TPP's new lease on life**

Carlo Dade  
Politico  
13-Jun-17

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**BIV on Roundhouse June 8: Is the road to NAFTA through Asia?**

Carlo Dade  
Business in Vancouver  
8-Jun-17

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**New study to justify benefits of a TPP 11 deal**

Carlo Dade  
Politico  
8-May-17

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**A New Pacific Nexus: Canada, Latin America and Asia**

Carlo Dade  
iPolitics  
31-Mar-17

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**Global community readies for a post-U.S. trade era**

Carlo Dade  
The Takeaway with WNYC Radio and Public Radio International  
15-Mar-17

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**The future of the TPP without the U.S.**

Carlo Dade  
Business in Vancouver  
14-Mar-17

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**The future of the TPP without the U.S.**

Carlo Dade  
BNN  
14-Mar-17

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**World prepares to move on without U.S. on trade**

Carlo Dade  
Politico  
13-Mar-17

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**The future of the TPP without the U.S.**

Carlo Dade  
Jill Bennett Show  
12-Mar-17

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## Enhancing Canada's agri-food processing and export opportunities

### Report

#### **Sprouted: The plant ingredient opportunity taking root on the Prairies**

Carlo Dade, Naomi Christensen and Sarah Pittman  
11-Dec-17

### Op-eds

#### **Plant processing a potential boon for Saskatchewan**

Sarah Pittman and Naomi Christensen  
Leader-Post  
20-Dec-17

#### **Plant processing a potential boon for Prairies**

Sarah Pittman and Naomi Christensen  
Winnipeg Free Press  
19-Dec-17

#### **Prairies can take the lead in processing plant ingredients**

Sarah Pittman and Naomi Christensen  
Edmonton Journal  
12-Dec-17

#### **Prairies can take the lead in processing plant ingredients**

Vancouver Province  
Sarah Pittman and Naomi Christensen  
12-Dec-17

#### **Give peas a chance to grow western economy**

Naomi Christensen and Carlo Dade  
Leader Post  
05-Sep-17

#### **Give peas a chance to grow western economy**

Naomi Christensen and Carlo Dade  
Edmonton Journal  
05-Sep-17

#### **Pulse fractionation a huge opportunity**

Naomi Christensen and Carlo Dade  
Winnipeg Free Press  
01-Sep-17

#### **Digital provisions turn farmers into hackers**

Jahangir Valiani and Carlo Dade  
Policy Options  
14-Aug-17

### Speaking engagements

#### **Speaker, U.S.-Canada agriculture food trade, Calgary, AB**

*Conference Board of Canada 6<sup>th</sup> Annual Canadian Food and Drink Summit 2017*  
Carlo Dade  
05-Dec-17

#### **Speaker, Update on Agriculture and Foreign Trade, Lethbridge, AB**

*Learning from Denmark: Becoming a Global Leader*  
Carlo Dade  
29-Sep-17

#### **Speaker, Editorial Board Meeting, Saskatoon, SK**

*Star Phoenix and Leader Post*  
Martha Hall Findlay and Carlo Dade  
06-Sep-17

#### **Speaker, Feeding the Future: Prospects in food processing, Lethbridge, AB**

*Southern Alberta Agribusiness Program, University of Lethbridge, Agility Innovation Summit 2017 The Future of Food*  
Carlo Dade  
09-Feb-17

### Media interviews

#### **Prairies can be a powerhouse for new plant ingredient processing industry**

Carlo Dade  
Realagriculture.com  
13-Dec-17

#### **Prairies can be a powerhouse for new plant ingredient processing industry**

Naomi Christensen  
Bridge City News  
13-Dec-17

## Practical tools for SMEs exporting to Korea (and elsewhere)

### Reports

#### **Korea Paper no. 01: Trium Environmental Case Study**

October 19, 2017

#### **Korea Paper no. 02: Greenlight Innovation Case Study**

October 19, 2017

## Speaking engagement

### Keynote Speaker, Canada Korea Forum, Vancouver, BC

2017 Canada Korea Forum

Martha Hall Findlay

Oct 20/21, 2017

## TRADE & INVESTMENT CENTRE → POLICY GOAL

### Speaking truth about supply management and the costs to Canadian trade

## Report

### Supply Management: A win-win opportunity for reform

Martha Hall Findlay with Eric Dalke

05-Jun-17

### La gestion de l'offre : Une opportunité de réforme qui ne ferait que des gagnants

Martha Hall Findlay avec la collaboration d'Eric Dalke

05-juin-17

## Op-eds

### On supply management, Americans should be careful what they wish for

Martha Hall Findlay

Globe and Mail

19-Oct-17

### Canada's supply management system for dairy is no longer defensible

Martha Hall Findlay

Canadian Taxpayers Federation

18-Oct-17

### Most Canadian farmers thrive without supply management; what's so special about dairy?

Eric Dalke

The Hill Times

27-Sep-17

### Canada's supply management system for dairy is no longer defensible

Martha Hall Findlay

Manitoba Co-operator

05-Sep-17

### Canada's supply management system for dairy is no longer defensible

Martha Hall Findlay

Globe and Mail

18-Aug-17

### If push comes to shove, Canadians will abandon supply management

Carlo Dade and Andrew Enns

iPolitics

07-Jul-17

### Canadian dairy farmers could become global champions

Martha Hall Findlay and Eric Dalke

Globe and Mail

01-May-17

### You're paying too much for milk

Martha Hall Findlay

The Walrus

28-Apr-17

## Speaking engagements

### Video Presentation, Supply Management, Toronto, ON

US House of Representatives Agriculture Committee

Martha Hall Findlay/Carlo Dade

06-Oct-17

## Media interviews

### 'Cheese ninjas' to the rescue: Why Canada's supply management system needs reform

Financial Post

Martha Hall Findlay

1-Dec-17

### Supply management standing in the way of Canadian trade: Martha Hall Findlay

Martha Hall Findlay

BNN

25-Oct-17

### Phasing out supply management should be common sense for Tories and Liberals alike

Martha Hall Findlay

Postmedia Network

29-Aug-17

### Canada's supply management system is no longer defensible

Martha Hall Findlay

NewsTalk 770 with Andrew Lawton

23-Aug-17

### Dairy Under A New NAFTA

Carlo Dade

Blackburn News

18-Jul-17

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**The Canadian dairy industry before NAFTA negotiations**

Martha Hall Findlay  
Thomson Reuters  
10-Jul-17

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**Goodbye to supply management, hello to negotiating power:  
Canada West Foundation CEO**

Martha Hall Findlay  
BNN  
6-Jun-17

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**Why it's time to phase out supply management**

Martha Hall Findlay  
News 1130  
5-Jun-17

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**Why it's time to phase out supply management**

Martha Hall Findlay  
The Sheldon MacLeod Show  
5-Jun-17

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**The case for ending supply management**

Martha Hall Findlay  
CJAD 800  
11-May-17

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**Time to move away from dairy supply management in Canada**

Martha Hall Findlay  
John Gormley Live  
21-Apr-17

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**Time to stop coddling dairy millionaires**

Martha Hall Findlay  
BNN  
21-Apr-17

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**Time to move away from dairy supply management in Canada**

Martha Hall Findlay  
CP 24  
21-Apr-17

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**President Trump and Canada's dairy supply management system**

Martha Hall Findlay  
Danielle Smith Show, NewsTalk770  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Toronto Here and Now  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Edmonton Radio Active  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC St John's On the Go  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Halifax Mainstreet  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC New Brunswick Shift  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Charlottetown Mainstreet  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Saskatchewan Afternoon Edition  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Windsor The Bridge  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Kelowna Radio West  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Quebec City Breakaway  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Calgary Homestretch  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Sudbury Up North  
20-Apr-17

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**Why Canada should move away from dairy supply management**

Eric Dalke  
CBC Vancouver On the Coast  
20-Apr-17

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**Dairy Farmers of Manitoba shoot back at Trump after he calls out industry**

Martha Hall Findlay  
CBC News  
19-Apr-17

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**President Trump and Canada's dairy supply management system**

Martha Hall Findlay  
CBC Blue Sky  
19-Apr-17

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**Dairy Dispute: Conservative leadership hopefuls spar over milk rules**

Martha Hall Findlay  
CTV News  
19-Apr-17

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**'It's a disgrace': Trump blasts NAFTA, trade with Canada**

Martha Hall Findlay  
CTV Power Play  
19-Apr-17

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**President Trump and Canada's dairy supply management system**

Martha Hall Findlay  
CBC RDI Économie  
19-Apr-17

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**TRADE & INVESTMENT CENTRE → POLICY GOAL****Improving softwood lumber trade**

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**Op-eds**

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**With tariffs, be careful what you wish for**

Naomi Christensen and Jahangir Valiani  
Vancouver Sun  
10-May-17

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**Trade tariffs carry hefty unintended consequences**

Naomi Christensen and Jahangir Valiani  
Edmonton Journal  
09-May-17

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**Latest U.S. softwood salvo highlights need for new markets**

Naomi Christensen  
Winnipeg Free Press  
29-Apr-17

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**This time, Canada must secure new softwood markets**

Naomi Christensen  
Troy Media  
27-Apr-17

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**Trump administration brings fresh shot at new softwood deal**

Naomi Christensen  
Vancouver Sun  
25-Jan-17

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**Trump could be Canada's best weapon in the softwood fight**

Naomi Christensen  
Globe and Mail  
11-Jan-17

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**Media interviews**

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**Why Canadian softwood producers aren't feeling the pain amid trade turmoil**

Hill Times  
Naomi Christensen  
08-Dec-17

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**Why Canadian softwood producers aren't feeling the pain amid trade turmoil**

CBC News  
Naomi Christensen  
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**NAFTA challenge announced on softwood**

Naomi Christensen  
CBC Daybreak  
16-Nov-17

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**Minister Chrystia Freeland to announce new softwood trade deal**

Naomi Christensen  
CBC Vancouver  
07-Aug-17

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**Fires compound losses of harvestable timber in B.C.'s Interior**

Naomi Christensen  
CBC Vancouver  
27-Jul-17

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**U.S. to announce second round of duties on Canadian softwood lumber**

Naomi Christensen  
CBC Vancouver  
26-Jun-17

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**U.S. to announce second round of duties on Canadian softwood lumber**

Naomi Christensen  
CBC The Early Edition Show  
26-Jun-17

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**U.S. to announce second round of duties on Canadian softwood lumber**

Naomi Christensen  
CBC Power and Politics  
26-Jun-17

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**Ottawa announces aid for the softwood lumber industry**

Naomi Christensen  
CBC Morning Radio Show  
1-Jun-17

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**Ottawa announces aid for the softwood lumber industry**

Naomi Christensen  
CBC News  
1-Jun-17

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**Ottawa announces aid for the softwood lumber industry**

Naomi Christensen  
News Talk 770  
1-Jun-17

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**Ottawa announces aid for the softwood lumber industry**

Naomi Christensen  
BNN  
1-Jun-17

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**Federal government offers \$867M to help lumber sector weather softwood tariffs**

Naomi Christensen  
The Canadian Press  
1-Jun-17

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**Ottawa to announce \$1B to aid softwood lumber industry**

Naomi Christensen  
CBC Radio B.C. Almanac  
1-Jun-17

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**Little baloney in Carr's assertion that Canada has won softwood challenges**

Naomi Christensen  
The Canadian Press  
18-May-17

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**Christy Clark vows to take softwood lumber fight to Washington**

Carlo Dade  
Globe and Mail  
27-Apr-17

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**U.S. slaps countervailing duties on softwood lumber**

Naomi Christensen  
CBC Vancouver Morning Show  
25-Apr-17

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**U.S. slaps countervailing duties on softwood lumber**

Naomi Christensen  
CBC Victoria Morning Show  
25-Apr-17

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**U.S. slaps countervailing duties on softwood lumber**

Naomi Christensen  
CBC Kelowna Morning Show  
25-Apr-17

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**U.S. slaps countervailing duties on softwood lumber**

Carlo Dade  
CBC Alberta@Noon  
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**U.S. slaps countervailing duties on softwood lumber**

Carlo Dade  
Alberta Prime Time  
25-Apr-17

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**The tariff war on softwood lumber**

Naomi Christensen  
AM770  
25-Apr-17

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**Reality check: Does Canada subsidize softwood lumber?**

Naomi Christensen  
Global News  
24-Apr-17

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**Softwood lumber decision Tuesday is Trump's next chance to hammer Canada**

Naomi Christensen  
CBC News  
21-Apr-17

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**What the federal government should do about softwood lumber dispute**

Naomi Christensen  
La Presse  
6-Apr-17

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**Emerson trip to Washington and softwood lumber dispute**

Naomi Christensen  
CBC Daybreak North  
7-Mar-17

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**Ontario, Quebec more vulnerable to softwood duties this time: industry observers**

Naomi Christensen  
The Canadian Press  
27-Feb-17

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**Trump and Trudeau meeting, and softwood lumber**

Naomi Christensen  
Jill Bennett Show  
12-Feb-17

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**Softwood lumber and opportunities under Trump**

Naomi Christensen  
CTV Vancouver  
19-Jan-17

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**Softwood lumber and opportunities under Trump**

Naomi Christensen  
CBC BC Almanac  
19-Jan-17

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**TRADE & INVESTMENT CENTRE → POLICY GOAL****Determining the value of a Calgary Olympic bid****Report****A cost-benefit analysis of Calgary's 2026 Winter Olympics bid**

*(unpublished)*  
Canada West Foundation staff  
13-Dec-17

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**HUMAN CAPITAL CENTRE → POLICY GOAL****Creation of a pan-Canadian competency framework****Report****The Skill Advantage: The 21<sup>st</sup> century challenge for Canada's unions**

Janet Lane and Jeff Griffiths  
24-May-17

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**Beyond the Rules: Moving from compliance to competency**

Janet Lane  
09-May-17

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**Matchup: A case for pan-Canadian competency frameworks**

Janet Lane and Jeff Griffiths  
27-Feb-17

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**Op-eds****Building it right means building it safely**

Janet Lane  
Ironworkers Magazine  
01-Aug-17

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**For workplace safety, obeying rules is just the start**

Janet Lane  
Edmonton Journal  
07-Jun-17

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**Why jobs go unfilled when unemployment is high**

Christopher Rastrick and Janet Lane  
Edmonton Journal  
14-Mar-17

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**There are nearly 44K unfilled jobs in Alberta. So what's going on?**

Janet Lane and Christopher Rastrick  
CBC.ca  
28-Feb-17

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**Why Ottawa's program for funding job retraining needs to change**

Janet Lane and Naomi Christensen  
Macleans.ca  
22-Feb-17

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**Better training means safer pipelines**

Janet Lane  
Edmonton Journal  
16-Feb-17

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**Doing it right the first time to improve pipeline safety**

Janet Lane  
Vancouver Sun  
11-Feb-17

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**Speaking engagements****Panellist, Beyond the Rules, Vancouver, BC**

*Council of Construction Associations (BC)*  
Janet Lane  
07-Dec-17

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**Presentation, Competencies and transitioning professionals in YYC, Calgary, AB**

*Resource YYC*  
Janet Lane  
17-Oct-17

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**Workshop, Competency Frameworks –  
an International Best Practice, Calgary, AB**

*TalentPool*  
Janet Lane  
22-Jun-17

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**Attendee, Waiward Steel and MODOS moving to a competency  
management system, Edmonton, AB**

*Construction Owners Association of Alberta,  
Best Practices Conference*  
Janet Lane  
10-May-17

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**Presentation, Why Canada is moving towards  
Competency Frameworks, Edmonton, AB**

*Alberta Association of Career Developers, Conference*  
Janet Lane  
04-May-17

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**Roundtable, Matchup: A case for pan-Canadian  
competency frameworks, Lethbridge, AB**

*Lethbridge College, Corporate and Continuing Education,  
Roundtable with manufacturers from the region*  
Janet Lane  
25-Apr-17

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**Workshop, From Compliance to Competence, Red Deer, AB**

*“Go Productivity Workshop, Project Alignment and Delivery”*  
Janet Lane  
02-Mar-17

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**Hosted events**

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**Hon. James A. Richardson Discovery Roundtable:  
What steps will drive the move to competency-based  
education and training forward**

Calgary, AB  
13-Jun-17

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**Media interviews**

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**Beyond the rules: Moving safety from  
compliance to competence**

Janet Lane  
Journal of Commerce  
09-Oct-17

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**Competency-based approach can transform workplaces**

Janet Lane  
Journal of Commerce  
15-Sep-17

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**Why companies should go beyond the rules for safety**

Janet Lane  
Jill Bennett Show  
14-May-17

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**Why companies should go beyond the rules for safety**

Janet Lane  
News 1130  
9-May-17

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**Go beyond the rules for workplace safety**

Jim Kanerva  
CBC Saskatoon Morning  
9-May-17

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**Alberta’s self-employment trend still in flux:**

**Canada West Foundation**  
Janet Lane  
BNN  
7-Apr-17

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**Albertans looking for work can fill one of 44,000 vacant jobs**

Janet Lane  
City TV Edmonton  
6-Mar-17

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**BC tech sector held back by skills shortage**

Roslyn Kunin  
Troy Media  
6-Mar-17

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**Alberta MPs call on feds to lower business taxes, eliminate  
carbon tax to stimulate job growth**

Janet Lane  
CBC News  
27-Feb-17

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**1.3M unemployed, 400,000 jobs unfilled: How a competency  
framework could close the gap**

Janet Lane  
BNN  
27-Feb-17

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**How to match jobs to people and people to jobs**

Janet Lane  
CBC On the Money  
27-Feb-17

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**In Saskatchewan, how to match jobs to people  
and people to jobs**

Janet Lane  
CBC Blue Sky  
27-Feb-17

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**Edmonton Chamber of Commerce questions timing of NDP government's review of labour laws**

Janet Lane  
CBC News  
17-Feb-17

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**Matching up people to jobs**

Janet Lane  
Canadian HR reporter

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**HUMAN CAPITAL CENTRE → POLICY GOAL**

**Greater Indigenous economic engagement in resource projects**

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**Op-eds**

**We can make business-First Nations partnerships work**

Jahangir Valiani  
The Hill Times  
13-Sep-17

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**Speaking engagements**

**Speaker, Presentation on the Indigenous Economic Engagement Project, Tacoma, Washington**

*Council of State Governors West: Annual Meeting*  
Janet Lane  
17-Aug-17

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**Presentation, Saskatoon, SK**

*Saskatchewan First Nations Natural Resources Centre of Excellence, Board meeting*  
Trevor McLeod  
11-Jul-17

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**Presentation, Understanding indigenous issues, Calgary, AB**

*Enbridge Major Projects leadership team*  
Trevor McLeod and Sheldon Wuttunee  
20-Jun-17

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**Presentation, The New Canadian Economy and its Effect on Consultation, Edmonton, AB**

*CI Energy Group, Western Aboriginal Consultation and Engagement Conference*  
Trevor McLeod  
01-Mar-17

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**Hosted events**

**Pop Up Policy Lunch #2 with Jerry Potts – Background on Indigenous Treaties and Rights**

Calgary, AB  
29-Nov-2017

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**Indigenous Business and Manitoba Mining Forum**

*(with Mining Association of Manitoba)*  
Winnipeg, MB  
15-Nov-2017

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Winnipeg**  
Winnipeg, AB  
14-Nov-17

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Saskatoon**  
*(with the Saskatoon Tribal Council)*  
Saskatoon, SK  
15-Sep-17

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**Hon. James A. Richardson Discovery Roundtable:**

**Indigenous Economic Engagement, Calgary**  
Calgary, AB  
06-Jul-17

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**Media interviews**

**Supreme Court rules on Indigenous energy project consultation**

Trevor McLeod  
CBC Homestretch  
26-Jul-17

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**Premieres Nations inc. La voix peu entendue des autochtones propétrole**

Trevor McLeod  
Le Devoir  
23-May-17

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**Blackfoot confederacy joins in protest over TransMountain Pipeline**

Martha Hall Findlay  
CBC National News  
17-May-17

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HUMAN CAPITAL CENTRE → POLICY GOAL

Engaging, and benefitting from, seniorpreneurship

Report

**Seniorpreneurship: Don't retire – rewire**

Colleen Collins  
21-Jun-17

Speaking engagements

**Speaker, Seniorpreneurship and Startups, Calgary, AB**

*Top 7 over 70, Dentons*  
Martha Hall Findlay  
20-Jun-17

HUMAN CAPITAL CENTRE → POLICY GOAL

Increasing economic prosperity through the arts and cultural industries

Op-eds

**Culture strategy steers Canada into digital age**

Sarah Pittman  
The Province, 09-Oct-17

**Culture strategy steers Canada into digital age**

Sarah Pittman  
Vancouver Sun, 09-Oct-17

**Culture strategy steers Canada into digital age**

Sarah Pittman  
Edmonton Journal, 06-Oct-17

OTHER

Op-ed

**Can corporate Canada really be the last to know about sexual harassment**

Globe and Mail  
Martha Hall Findlay, 18-Dec-17

Speaking engagements

**Speaker, Canadian Environmental Grantmakers Network, Calgary, AB**

Martha Hall Findlay  
22-Nov-17

**Presentation, Quarterly Briefing, Calgary, AB**

Japanese Consulate  
Martha Hall Findlay  
8-Nov-17

**Speaker, Canadian Club of Victoria, Victoria, BC**

Martha Hall Findlay  
17-Oct-17

**Presentation, "What Now" Briefing, Calgary, AB**

*Ledcor*  
Martha Hall Findlay/Janet Lane  
13-Oct-17

**Speaker, Calgary, AB**

*Calgary Consular Corps Meeting*  
Martha Hall Findlay  
18-May-17

**Speaker, Kelowna, BC**

*Kelowna Policy Group*  
Martha Hall Findlay  
16-May-17

**Presentation, Calgary, AB**

*Max Bell Foundation Board*  
Martha Hall Findlay  
11-May-17

**Speaker, Canada 150, Calgary, AB**

*University of Calgary, Graduate Student Association*  
Martha Hall Findlay  
11-Apr-17

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**Roundtable, Calgary, AB**

*ImagiNation 150, Canada150 Youth Group –  
St. Mary's University Youth*  
Janet Lane  
30-Mar-17

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**Roundtable, Vancouver, BC**

*Vancouver Club*  
Martha Hall Findlay  
28-Feb-17

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**Hosted events****The Future of the Economic Regions in the Americas**

*Canada West Foundation/Canadian Council for the Americas  
XXV Anniversary Business Forum & Gala Dinner*  
Calgary, AB  
25-Apr-17

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**Globalization versus Isolation: What is Canada's role in an increasingly isolationist world?**

*(with Alberta Government International Development)*  
Calgary, AB  
27-Mar-17

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**Media interviews****Sexual harassment in the workplace? Not according to Canadian male executives surveyed**

CBC The Current  
Martha Hall Findlay  
19-Dec-17

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**Can corporate Canada really be the last to know about sexual harassment**

The Sheldon MacLeod Show  
Martha Hall Findlay  
19-Dec-17

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**Can corporate Canada really be the last to know about sexual harassment**

CBC News Network  
Martha Hall Findlay  
18-Dec-17

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**Can corporate Canada really be the last to know about sexual harassment**

CBC Calgary  
Martha Hall Findlay  
18-Dec-17

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**Confederation of Tomorrow 2.0**

The Agenda with Steve Paiken  
Martha Hall Findlay  
13-Dec-17

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**City council can't approve major pipelines, but it has other levers for job creation**

Colleen Collins  
CBC News Calgary  
26-Sep-17

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**Business leaders say Brad Wall's retirement means they are losing a champion of free enterprise**

Colleen Collins  
CBC Saskatchewan  
11-Aug-17

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**In Brad Wall, private sector had ally whose voice rang louder than most**

Colleen Collins  
The Canadian Press  
10-Aug-17

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**We Asked Ex-Politicians What It's Really Like to Be a Politician**

Martha Hall Findlay  
Vice  
18-Jul-17

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**BoC rate hike adds to Western Canada's economic woes**

Martha Hall Findlay  
Globe and Mail  
12-Jul-17

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**Gauging policies for Alberta's NDP mid-year term**

Martha Hall Findlay  
CBC Alberta  
4-May-17

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**Bombardier staff bonuses and public bailouts of private companies**

Martha Hall Findlay  
CBC Calgary  
3-Apr-17

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**Trumpcare (or Ryancare) is dead, for now. Who killed it?**

Carlo Dade  
Globe and Mail  
27-Mar-17

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**Struggling Alberta looking to federal budget for help**

Trevor McLeod  
CBC News  
22-Mar-17

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**Budget 2017: Did Alberta get what it wanted?**

Martha Hall Findlay  
BNN  
22-Mar-17

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**Good, bad and way too much ugly in new Alberta budget**

Martha Hall Findlay  
Calgary Herald  
17-Mar-17

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**NDP budget leans heavily on oil and gas recovery**

Martha Hall Findlay  
Calgary Herald  
17-Mar-17

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**Census 2016: Western provinces' populations are the fastest-growing in Canada**

Martha Hall Findlay  
Globe and Mail  
8-Feb-17

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**Census 2016 and the growing West**

Martha Hall Findlay  
CBC Calgary  
8-Feb-17

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**'Not a good situation': Reaction to Ottawa's \$372.5 million loan program for Bombardier**

Martha Hall Findlay  
BNN  
8-Feb-17

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**Bombardier funding an example of 'reactive politics': Canada West Foundation**

Martha Hall Findlay  
BNN The Close  
8-Feb-17

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**New federal cash for Bombarider reignites tensions**

Martha Hall Findlay  
The Canadian Press  
8-Feb-17

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**Bombardier loan sparks controversy**

Martha Hall Findlay  
CBC World at 6  
8-Feb-17

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**Toronto vs. everybody**

Martha Hall Findlay  
The Agenda with Steve Paiken  
8-Feb-17

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**Trudeau's cabinet shuffle**

Martha Hall Findlay  
CTV Morning Live Ottawa  
11-Jan-17

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**Trudeau's cabinet shuffle**

Martha Hall Findlay  
CTV News Channel  
10-Jan-17

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**The Conservative leadership race and why long-shot candidates don't drop out**

Martha Hall Findlay  
Macleans

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