

*TO DO GOOD PUBLIC POLICY
MEANS TO BE*

FEAR LESS

We find common-ground solutions,

and most people know and respect that about us.

But not everyone agrees with everything we say, or recommend.

We're OK with that. We see it as a sign that if ever there was a time

for our independent, evidence-driven work, it's now.

SOMETIMES YOU HAVE TO PUSH BOUNDARIES FOR
GOOD PUBLIC POLICY

When it's done well – really well – it's based on facts – all of them, not just the ones that might suit a particular narrative. It follows evidence, not emotion. There are solutions, but they're often not the easiest choice.

For close to 50 years, we at the Canada West Foundation have made it our mission to produce influential, evidence-based, non-partisan research, analysis and recommendations to further the economic and social prosperity of the West – and Canada as a whole.

As always, in 2018, we didn't shy away from tough topics: amending Canada's flawed new impact assessment legislation for energy, mining and other projects; how to hold on to trade opportunities we already have in the U.S. – and how to take more from new markets in the Pacific Rim in a global trade environment rocked by change and uncertainty; the true cost of poor skills in Canada's workforce and how doing better can boost economic competitiveness; a more efficient integrated western electricity grid; building effective Indigenous-natural resources industry relationships; a realistic approach to engage with China.

Canada's Confederation is complicated, and it can be easier to focus on what divides us than what brings us together.

When it comes to good policy – and how to make meaningful change on the issues that matter to us in the West and as a country – we are fearless.

At the Canada West Foundation, we find common-ground solutions, and most people know and respect that about us. But not everyone agrees with everything we say, or recommend. We're OK with that. We see it as a sign that if ever there was a time for our independent, evidence-driven work, it's now.

Know that we are more grateful than ever for our supporters who allow us to do the work that we do and to remain fearless in the pursuit of good, independent public policy.

Our credibility – and therefore our impact – depends on it.

Oryssia Lennie, Chair of the Board
Martha Hall Findlay, President and CEO

CANADA WEST FOUNDATION

2018 FINANCIAL
HIGHLIGHTS

December 31, 2018 with comparative figures for 2017*

	2018	2017
Net Assets	\$ 8,576,708	\$ 9,165,210
OPERATING HIGHLIGHTS		
Revenues <i>(Donations, grants, special projects)</i>	\$ 2,079,275	\$ 1,475,301
Operating Expenses	\$ 2,371,199	\$ 1,983,812
Annual Operating Transfer from Endowment	\$ 400,000	\$ 496,780
Operating Surplus (deficit)	\$ 108,076	\$ (11,731)

*2018 audited financial statements available July 2019
cwf.ca/about-us/annual-reports

Canada West Foundation

The Canada West Foundation is an independent, non-partisan public policy think tank that focuses on the policies that shape the West, and by extension, Canada. Through our evidence-based research and commentary, we provide practical solutions to tough public policy challenges facing the West, and Canada as a whole, at home and on the global stage. Our three research centres – Natural Resources Centre, Trade & Investment Centre, Human Capital Centre – focus on the big issues facing the West and Canada today.

12 Reports 8 What Now? policy briefs 8 Hosted & partner events 85 Speeches/ Presentations 49 Op-eds 354 Media interviews 2032 Media mentions (broadcast, print, online) 159K Webpage views

REPORTS 2018

Literacy Lost: Canada's basic skills shortfall
Socio-economic Impact Study of a Calgary 2026 Winter Games
Power without Borders: Moving towards an integrated western grid

The 'Just in Time' Plan: CPTPP guide for small businesses in Western Canada
Success in the Making: Stories of partnerships between Indigenous communities and natural resource firms
Hot Commodity: Geothermal electricity in Alberta

UNSTUCK: Recommendations for reforming Canada's regulatory process for energy projects
The 'Just in Case' Plan: How Western Canadian small businesses can prepare for the potential end of NAFTA
(4 unpublished reports)

WHAT NOW? policy briefs

Strong Ties: Canada and China's economic relationship
The Fate of Projects: A review of outcomes from the federal EA approvals process
Blueprints for Work-based Learning TMX and Bill C-69

Canada and the U.S. – Beyond NAFTA
Rebooting Bill C-69
What Next for TMX?
Supply Management Myths, Busted
Réfutons les mythes liés à la gestion de l'offre

A FEARLESS LESS

PURSUIT OF GOOD PUBLIC POLICY:

C-69

Amending Bill C-69, Canada's flawed new impact assessment legislation for energy, mining and other major projects

LITERACY

The true cost of poor skills in Canada's workforce and how doing better can boost economic competitiveness

ELECTRICITY

The urgent case to push past politics and build a more integrated western electricity grid for a cost-effective energy future

CHINA

A realistic approach to build on existing strong economic ties and engage a complicated China

GLOBAL TRADE

How to hold on to trade opportunities we already have in the U.S. – and take more from new markets in the Pacific Rim in a global trade environment rocked by uncertainty

PLANT PROTEIN

The potential for the Prairies to become a global plant-based ingredient economic powerhouse

INDIGENOUS PARTNERS

Effective partnerships between Indigenous communities and natural resource firms

REGULATORY INNOVATION

Removing regulatory barriers to innovation in geothermal electricity

LOOK AHEAD 2019

How to:

- fix Bill C-69 impact assessment legislation
- deal with trade disruption
- develop a globally competitive plant-based ingredients processing sector
- use a competency approach for economic development
- remove regulatory barriers to innovation
- address province-state relations in the age of Trump
- find new, different work for laid-off oil and gas workers
- build competency frameworks to transform jobs and hiring
- build effective Indigenous-resource partnerships
- build more and better strategic trade infrastructure
- improve basic skills to boost economic competitiveness
- engage with China

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