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Marla Orenstein
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Bill C-69: We read the amendments so you don't have to
Marla Orenstein & Martha Hall Findlay
12-Jun-19

Bill C-69: We lose the jurisprudence, we start back at square one
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02-May-19

Bill C-69: We can get this right
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Telecom and energy: Partners in regulatory frustration
Globe and Mail
Martha Hall Findlay
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If we don't have an honest conversation about energy, Canada risks becoming a nation of hypocrites
Martha Hall Findlay
Globe and Mail
05-Oct-19

Notre hypocrisie énergétique
Martha Hall Findlay
La Presse
18-Sep-19

Innovations in Canada’s technology ‘pipeline’ are reducing GHG emissions
Martha Hall Findlay
JWN Energy
14-Aug-19

Minister’s rhetoric masks reality of misguided project rules
Colleen Collins & Ron Wallace
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16-Jul-19

Resource minister playing partisan politics with pipeline
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On Trans Mountain pipeline, well done
Martha Hall Findlay
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Canada’s Senate takes bold action on energy bills C-69 and C-48 – sort of
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Alberta is mad, and people who care about how Canada is supposed to work should be too
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Bill C-48 tanker ban is un-Canadian because it’s unfair to certain parts of Canada
Martha Hall Findlay
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Senate can repair and rescue Bill C-69
Colleen Collins
Policy Options
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Pipeline concerns – and solutions – are bigger than any one project
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Pipeline concerns – and solutions – are bigger than any one project
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26-Feb-19

Bill C-69 and the intersection of gender and pipelines
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**Pop-up Policy**

Do We Expect Too Much of Environmental Assessment?, with Kevin Hanna, Director of the UBC Centre for Environmental Assessment Research, Denise Mullen, Director, Environment and Sustainability, at the Business Council of British Columbia, Ward Prystay, Senior Vice President with Stantec, and Marla Orenstein, CWF Natural Resources Centre Director | Vancouver, BC | 18-Oct-19 |
Hon. James A. Richardson
Discovery Roundtable
Bringing energy investment back to Canada
Calgary, AB
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CWF Family Dinner Winnipeg
State of the Federation
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Webinar
Political and government change in Alberta and what it means for energy policy, co-hosted with Energy Futures Lab
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LNG: Challenges & Opportunities
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28-Feb-19

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30-Jan-19

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Carr appears open to making some changes to contentious energy bills
Martha Hall Findlay
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Turbulence in Canada’s oil sector
Marla Orenstein
CTV Your Morning
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The fossil fuel divestment movement at Canadian universities
Martha Hall Findlay
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Trans Mountain Pipeline sale an open question in Canada
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The likely impact of the results of the Canadian election on investment decisions on petrochemical
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How the energy industry has fared during the Trudeau years
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Support for oil and gas in the lead up to the federal election
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How Singapore can improve its climate risk management
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Bills C-48, C-69 seen as ‘direct attack on Alberta and the energy sector,’ linked to rising alienation, say Conservative MPs
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Canadian oil and climate change politics in Canada
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Western alienation sentiment amid Bill C-69 and Bill C-48
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The Senate votes to approve Bill C-69 and Bill C-48
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What national unity crisis?
Even Quebec thinks C-69 is a bad bill
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Oil and gas leaders respond to Bill C-69 setback, ‘disrespectful’ McKenna comments
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La croissance de la production de pétrole plus faible que prévu au Canada
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Manitoba must prepare for coming Clean Fuel Standard
Jade McLeod and Marla Orenstein
Winnipeg Free Press
03-Jul-19

For B.C., Clean Fuel Standard is familiar – but different
Jade McLeod and Marla Orenstein
Vancouver Sun
14-Jun-19

The Clean Fuel Standard and Saskatchewan
Jade McLeod and Marla Orenstein
Leader Post
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The Clean Fuel Standard is coming to Canada and there’s lessons to be learned from past Canadian struggles
Jade McLeod and Marla Orenstein
Hill Times
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Canada’s climate counting problem
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Moderator | Carbon Emissions – Measurement & Pricing, Penticton, BC
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Speaker | Fires, flood and heat waves: The social side of preparing for climate change, Calgary, AB
Knights of the Round Table
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Panel | Climate Change Policy and Law – what needs to be done and how can it be achieved, Cleveland, Ohio
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How to commercialize clean energy technologies 10x faster, with Curtis Berlinguette, Principal Investigator at Berlinguette Research, UBC
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Greta Thunberg à la conquête de l’Ouest. Comment son discours environnemental est-il reçu en Alberta?
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Bring those who question climate change into the discussion, Halifax forum hears
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Andrew Scheer promises to scrap Liberals’ Clean Fuel Standard, dubbing it a ‘secret tax’
Jade McLean
National Post
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Carbon Tax Court Decision
Martha Hall Findlay
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The future of carbon tax in Alberta
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The future of carbon tax in Alberta
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How U.S.-Canada collaboration could boost both countries’ climate responses
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Energy Future Labs 2.0 brings together diverse energy partners
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When innovation meets energy regulation
Marla Orenstein
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Alberta, Calgary, AB
Getting to Go 2.0: Learning from innovation in the Health Sector
ERA’s 2019 SPARK Conference
Marla Orenstein
29-Oct-19

Discussion | Alberta Energy Regulator Review Consultation, Calgary, AB
Government of Alberta
Marla Orenstein and Colleen Collins
3-Oct-19

Panelist | Regulatory Modernization, Calgary, AB
ACR Mid Year Meeting
Martha Hall Findlay
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Speaker | Changes and challenges to the regulatory compact, Calgary, AB
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Presentation | Regulatory environment for Energy Innovation, Calgary, AB
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Canada’s 1st geothermal plant is being built in Sask., but why hasn’t the industry taken off in Alberta?
Colleen Collins
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Effective partnerships between Indigenous communities and resource firms

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Workforce Forward: Indigenous Employment and Inclusion
Janet Lane and Sarah Pittman
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Indigenous Own-source Revenue: International examples & lessons to be learned
Sarah Pittman, Colleen Collins and Marla Orenstein
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Forward Together: Key learnings from Forward Summit on empowering Indigenous economies
Marla Orenstein & Sarah Pittman
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Compendium of programs and policies to narrow economic gaps for Western Canada’s Indigenous Peoples
Lana Garcelon, Marla Orenstein, Colleen Collins and Sarah Pittman
28-Mar-19

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Some relief for beef and pork, but Canada still caught in China’s vise
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Trade lessons: The benefits and costs of having options
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How Canada can cope with Chinese market access roadblocks to agriculture
Sharon Zhengyang Sun
The Hill Times
21-Mar-19

Look to Cuba for how Canada can emerge battered, but intact, from China spat
Carlo Dade
The Hill Times
06-Feb-19

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Canada’s opportunities in Japan, with Dr. Stephen Nagy of the International Christian University of Japan and Distinguished Fellow at the Asia Pacific Foundation Canada
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8-Aug-19

Pop-up Policy
The troubled Canada-China relationship, with Brett Stephenson, Greater China Director of the pan-Asia Asia Business Trade Association (ABTA)
Calgary, AB
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“忽视‘中国製造2025’发展加國將失擴大對華貿易商機 Neglecting the ‘Made in China 2025’ development, Canada will lose the opportunity to trade with China”
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Participant | Canadian issues in new NAFTA ratification, Calgary, AB
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Testimony re: Alberta agriculture and the USMCA, Edmonton, AB
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Building more and better strategic trade infrastructure

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Building a Bridge to Trade Opportunities: A long-term approach to trade infrastructure planning
Carlo Dade and John Law
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Canada’s trade is likely to suffer thanks to our infrastructure woes
Carlo Dade & John Law
Globe and Mail
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Speaker | Western Canada Trade Outlook, Edmonton, AB
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Carlo Dade
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International investment the new foreign policy, say analysts
Carlo Dade
Business in Vancouver
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The path forward for globally competitive plant ingredient processing

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Panelist | Panels National Forum on Agri-Food, Ottawa, ON
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Speaker | Canadian SMES, Plant Protein and the CPTPP, Vancouver, BC
Global Affairs Canada-Asia Pacific Foundation-University of Calgary School of Public Policy/Trade Experts Roundtable: Trade Diversification & Asia
Carlo Dade
21-Mar-19

Moderator | Protein Industries Canada Calgary Presentation, Calgary, AB
PPAA/Introduction to Bridge2Food Global Plant Protein Summit
Carlo Dade
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Participant | Board Meeting
Plant Protein Alliance of Alberta (PPAA)/Board Meeting
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Pea boom pressures prairie sector; Analyst warns governments and regions that they must learn quickly how to work together
Carlo Dade
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Agricultural challenges in Western Canada
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COOLing our jets on the new NAFTA
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Encontrar a viejos amigos
Carlo Dade
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Canada should support Taiwan’s accession to the CPTPP – but not as a full member
Sarah Pittman & Carlo Dade
Globe and Mail
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Canada’s Whac-a-Mole trade strategy is a losing game
Carlo Dade
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Canada’s trade reputation takes a hit in Asia
Carlo Dade
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**Presentation | Congressional Briefing on North America Infrastructure Bank, Washington, DC**
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Some Assembly Required: The Case for a North American Infrastructure Bank
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**Presentation | Leaders Lunch, Calgary, AB Calgary Chamber of Commerce Trade in Uncertain Times**
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**Speaker | PREDA Agriculture Symposium, High River, AB**
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**Presentation | Agricultural Producers Association of Saskatchewan, Regina, SK**
Outlook for Canadian agriculture and agri-food trade in uncertain times
Carlo Dade
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**Speaker | Strategic Planning Session, Regina, SK**
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**Presentation | Lunch Remarks: Western Canada, Japan and the TPP11, Japan**
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**Participant | Alberta Engagement in UAE**
Minister of Economic Development and Trade, Government of Alberta-Canada-UAE Chamber of Commerce/Introduction to the Canada-UAE Chamber
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Canadian businesses not seizing on CETA as much as Europeans
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Why some Canadian farmers may soon tower ‘head and shoulders’ above their U.S. rivals in Japan
Carlo Dade
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TPP countries meet in Japan to discuss possible new member countries
Carlo Dade
CBC News
16-Jan-19

Trade expert touts Canadian advantages over U.S. farmers
Carlo Dade
980 CJME
16-Jan-19

Trade expert touts Canadian advantages over U.S. farmers
Carlo Dade
Humboldt 107.5 FM
16-Jan-19

Trade expert touts Canadian advantages over U.S. farmers
Carlo Dade
CKOM 650
16-Jan-19

International trade in 2019: Getting worse before it gets better
Carlo Dade
CBC News
01-Jan-19

How a U.S.-Japan trade deal affects Canada’s exports

POLICY GOAL

Op-eds

Is Canada losing to the U.S. over Japan?
Sharon Zhengyang Sun & Carlo Dade
iAffairs
04-Nov-19

The United States-Japan trade deal should be a wake-up call for Canada
Carlo Dade, John Law and Sharon Zhengyang Sun
Globe and Mail
21-Oct-19

Japan can learn a thing or two from Canada about dealing with Trump on trade
Carlo Dade
Japan Times
16-Apr-19

Speaking engagement

Presentation | Japan TPP Modelling
Government of Alberta, Edmonton, AB
Carlo Dade
4-Oct-2019

Hosted event

Pop-up Policy
The United States-Japan agreement: A wake-up call for Canada’s trade ambitions in Asia, with Mairead Lavery, President and CEO, Export Development Canada and Stephen Nagy, Senior Associate Professor, Department of Politics and International Studies, International Christian University, Tokyo
Carlo Dade
Calgary, AB
31-Oct-19

Media interviews

Japan-US trade agreement
Carlo Dade
Business in Vancouver
17-Oct-19

U.S. trade deal with Japan may cost Canadian farmers a tariff edge
Carlo Dade
CBC Alberta
28-Aug-19

Japan cosying up to Canada to develop deeper trade ties
Carlo Dade
Business in Vancouver
13-Mar-19

Bold fixes to Canada’s old internal trade problem

POLICY GOAL

Report

Toilet Seats, Trucking and Other Trade Tie-ups: A new solution to the old problem of Canadian internal trade
Sarah Pittman, Carlo Dade and Martha Hall Findlay
27-Nov-19

Op-eds

Canada’s ‘absurd’ approach to internal trade needs bold solutions
Globe and Mail
Mara Hall Findlay and Sarah Pittman
03-Dec-19

Internal trade barriers make Canada less attractive for foreign investment
Martha Hall Findlay
Globe and Mail
02-Oct-19

Trop d’obstacles au commerce interprovincial
Martha Hall Findlay
La Presse
25-Sep-19
Media interviews

A new solution to the old problem of internal trade in Canada
Sarah Pittman
BNN/Bloomberg
02-Dec-19

A new solution to the old problem of internal trade in Canada
Sarah Pittman
CBC Cost of Living
27-Nov-19

A new solution to the old problem of internal trade in Canada
Sarah Pittman
CBC
27-Nov-19

A new solution to the old problem of internal trade in Canada
Carlo Dade
Rob Breakenridge Show
27-Nov-19

Internal trade barriers make Canada less attractive for foreign investment
Martha Hall Findlay
The Takeaway with Amanda Lang
08-Oct-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
JWN Energy
25-Jul-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
Western Investor
25-Jul-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
Business in Vancouver
16-Jul-19

Alberta premier calls for free trade within Canada
Martha Hall Findlay
CBC Eyeopener
11-Jul-19
Building the competency frameworks Canada needs

POLICY GOAL

Hosted event

Workshop/Seminar
Higher education and workforce development at LinkedIn
Calgary, AB
09-Apr-19

Speaking engagements

Speaker | Competencies 101, Calgary, AB
CPHR Alberta’s executive breakfast
Janet Lane
5-Dec-19

Workshop | Enabling the repurposing of inactive facilities, Calgary, AB
Marla Orenstein
15-Nov-19

Speaker | Competency Frameworks and why they are of interest to Post-Secondary Institutions, Calgary, AB
Bow Valley College
Janet Lane
29-Oct-19

Speaker | Competencies 101, Edmonton, AB
CPHR Alberta’s executive breakfast
Janet Lane
19-Sep-19

The economics of basic skills

The hierarchy of skills acquisition

POLICY GOAL

Report

The Hierarchy of Skills Acquisition and Application
Janet Lane and Scott Murray
01-May-19
unpublished

Essential Skills in Workers Displaced from the Oil and Gas Sector
Janet Lane
01-Apr-19
unpublished

What Now? policy briefs

Digital Skills, Decoded
Janet Lane
12-Dec-19

Busted: 11 enduring literacy myths
Janet Lane and T. Scott Murray
04-Sep-19

Op-eds

The next step for Ottawa: Ensuring investments in new skills training pay off
Janet Lane
Globe and Mail
19-Mar-19

Canada’s shortfall in basic skills costs us all
Janet Lane and T. Scott Murray
Globe and Mail
25-Jan-19

Speaking engagements

Roundtable | Employment 2030 Advisory Committee Meeting, Calgary, AB
Momentum
Janet Lane
28-Nov-2019

Discussion | Essential Skills Summit, Ottawa, ON
Office of Literacy and Essential Skills (OLES) a division of ESDC Symposium
Janet Lane
13 and 14th of Nov 2019

Discussion | WBLC Advisory Committee, Ottawa, ON
Work Based Learning Consortium
Janet Lane
12-Nov-2019

The Literacy Hustle: How ‘learning-to-learn’ skills help people survive in the changing workforce
Janet Lane and T. Scott Murray
26-Feb-19

Effective partnerships between Indigenous communities and resource firms

Getting ready for the challenges of tomorrow
Effective partnerships between Indigenous communities and resource firms

POLICY GOAL

Reports

Workforce Forward: Indigenous Employment and Inclusion
Janet Lane and Sarah Pittman
17-Dec-19

Indigenous Own-source Revenue: International examples & lessons to be learned
Sarah Pittman, Colleen Collins and Marla Orenstein
01-Apr-19
unpublished

Forward Together: Key learnings from Forward Summit on empowering Indigenous economies
Marla Orenstein & Sarah Pittman
26-Jun-19

Compendium of programs and policies to narrow economic gaps for Western Canada’s Indigenous Peoples
Lana Garcelon, Marla Orenstein, Colleen Collins and Sarah Pittman
28-Mar-19

Getting ready for the challenges of tomorrow

POLICY GOAL

Speaking engagement

Panel Discussion | Corporate Culture and Digital Transformation, Edmonton, AB
Absolute Combustion
Janet Lane
6-Mar-19

Hosted event

Workshop/Seminar
Employment in 2030, co-hosted with the Brookfield Institute
Calgary, AB
20-Mar-19

Media interview

Every job is a digital job, but not everyone needs to learn to code, with Doug Junor of 4Rev and CWF Human Capital Director Janet Lane
Calgary, AB
4-Oct-19

Compendium of programs and policies to narrow economic gaps for Western Canada’s Indigenous Peoples
Lana Garcelon, Marla Orenstein, Colleen Collins and Sarah Pittman
28-Mar-19

Speaking engagement

Moderator | Hydrocarbons – The Economic Reconciliation Trailblazer, Calgary, AB
Forward Summit: Empowering Indigenous Economies
Marla Orenstein
26-Feb-19
Canada West Foundation

The State of Canada’s Confederation

POLICY GOAL

Reports

Confederation of Tomorrow: Toward Reconciliation: Indigenous and non-Indigenous perspectives
05-Oct-19

Confederation of Tomorrow 2019 Part 2: Making Federalism Work
04-Jun-19

Confederation of Tomorrow 2019 Survey of Canadians: Pulling together or drifting apart
22-Mar-19

Op-eds

The frustration in the West over energy policy is very, very real
Colleen Collins
Globe and Mail
15-Dec-19

Does the West have a case for separation? No
Martha Hall Findlay
The Star
29-Oct-19

L’unité du pays
Martha Hall Findlay
La Presse
24-Oct-19

Media interviews

'We need more love': How Trudeau can regain Western confidence in 2020
Colleen Collins
BNN Bloomberg
27-Dec-19

Christy Freeland’s role in solving Canada’s national unity crisis
Martha Hall Findlay
LA Times
17-Dec-19

Canada’s economic outlook in 2020 on the trade front
Carlo Dade
Business in Vancouver
11-Dec-19

Constant talk of bad economy, Wexit paints unattractive picture of Alberta
Colleen Collins
Calgary Herald
10-Dec-19

How western alienation factors in as Parliament resumes
Colleen Collins
CPAC
04-Dec-19

Christy Freeland meets Jason Kenney
Martha Hall Findlay
CBC Radio Active
25-Nov-19

Christy Freeland meets Jason Kenney
Martha Hall Findlay
CBC Homestretch
25-Nov-19

Trudeau names new cabinet
Martha Hall Findlay
The Agenda TVO
20-Nov-19

What Chrystia Freeland’s real role will be
Martha Hall Findlay
Maclean’s
20-Nov-19

Trudeau seeks to keep eyes on Prairies with new role for Winnipeg’s Jim Carr
Martha Hall Findlay
The Canadian Press
20-Nov-19

Trudeau’s new cabinet aims to bridge western divide, smooth over relationships with premiers
Martha Hall Findlay
National Post
20-Nov-19

Trudeau cabinet targets western anger, but it’s only the beginning
Martha Hall Findlay
Calgary Herald
20-Nov-19

Alberta, Quebec and Canadian federalism
Martha Hall Findlay
CTV Power Play
18-Nov-19

What the Wexit movement means in Alberta
Martha Hall Findlay
The Sheldon MacLeod Show
18-Nov-19
Wexit: Why some Albertans want to separate from Canada
Martha Hall Findlay
BBC
26-Sep-19

La colère de l’ouest est réelle
Martha Hall Findlay
La Presse
11-Sep-19

Concerns growing about western alienation in Canada
Colleen Collins
CBC Calgary
29-Apr-19

Alberta policy experts want campaign rhetoric to end with the campaign
Martha Hall Findlay
CBC News
18-Apr-19

Alberta policy experts want campaign rhetoric to end with the campaign
Martha Hall Findlay
Radio Canada
18-Apr-19

Western alienation heading into the Alberta election
Martha Hall Findlay
La Presse
06-Apr-19

Canadians confident we can resolve regional differences
Martha Hall Findlay et al.
Policy Options
03-Apr-19

Jason Kenney’s us-versus-them plan for Alberta
Martha Hall Findlay
Maclean’s
29-Mar-19

Albexit? Some political parties call for Alberta’s secession from Canada
Colleen Collins
CTV National News
26-Mar-19

Sondage: les Québécois ni souverainistes, ni fédéralistes
La Presse
22-Mar-19

Is the West fed up with Canada? What a new survey shows about the federation’s growing fault lines
Colleen Collins
Globe and Mail
13-Mar-19

What unites and defines Western Canada?
Colleen Collins
CBC Edmonton AM
31-Jan-19

Speaking engagements

Panelist | 2019 Banff Forum, Mont Tremblant, QC
The Federation After 150—Fortified or Faltering?
Martha Hall Findlay
7-Nov-2019

Panelist | Federal Election Panel, Calgary, AB
Alberta Business Council.
Martha Hall Findlay
25-Sep-19

Moderator | Leadership, Policy and Governance, Calgary, AB
Energy Disruptors
Martha Hall Findlay
18-Sep-19

Panelist | No More Middle Power, Toronto, ON
G&M globe 175
Martha Hall Findlay
26-Jun-19

Panelist | Confederation of Tomorrow Panel, Winnipeg, AB
Canada: Pulling Together or Drifting Apart?
Colleen Collins
4-Jun-19

Panelist | University of Calgary, School of Public Policy
The Alberta election—Now what?
Martha Hall Findlay
Calgary, AB
18-Apr-2019

Speaker | Confederation of Tomorrow Panel, Toronto, ON
Munk School of Global Affairs
Martha Hall Findlay
15-Apr-19

Speaker | Confederation of Tomorrow Panel, Ottawa, ON
Canada: Pulling Together or Drifting Apart?
At the Mowat Centre
Colleen Collins
April 14 & 15 & 16, 2019

Presentation | Canada Pants, Edmonton, AB
Rotary Club Presentation Edmonton
Martha Hall Findlay
8-Apr-19

Hosted event

CWF Family Dinner Calgary
Western Canada: Better in or Out?
Calgary, AB
5-Dec-19

Hon. James A. Richardson
Discovery Roundtable
Canada: Pulling together or drifting apart?
Calgary, AB
04-Jun-19
**Op-eds**

Wilson-Raybould and Philpott aren’t principled because they’re women. They’re just principled
Martha Hall Findlay
Globe and Mail
08-Mar-19

**Speaking engagements**

**Panelist | Better Policy for a Better World: Why Good Ideas Are Not Enough, Montreal, QC**
McGill Max Bell School of PP
Many Good Ideas: The Role of think Tanks and Policy Schools
Martha Hall Findlay
14-Nov-19

**Roundtable | Western Economic Diversification, Calgary, AB**
Discussion with Deputy Secretary to the Cabinet Philip Jennings – Social Topics
Roundtable
Colleen Collins
20-Aug-19

**Panelist | No More Middle Power, Toronto, ON**
Globe and Mail Globe 175
Martha Hall Findlay
26-Jun-19

**Moderator | Are you up to the challenge?, Calgary, AB**
Inventures
Martha Hall Findlay
5-Jun-19

**Panelist | Democracies and Think Tanks in the Age of Discontent, Division and Disinformation: A CEO’s Perspective, Washington, DC**
Martha Hall Findlay
27-Mar-19

**Hosted events**

**CEO Task Force with Business Council of Canada**
Canada’s economic future
Calgary, AB
25-Jun-19

**Pop-up Policy**
Truth, facts and how to cut through a divisive discourse to find them, with Brooke Unger, the Americas editor for The Economist
Calgary, AB
10-May-19

**Media interviews**

**Canada West Foundation searching for new CEO as Martha Hall Findlay set to depart**
Martha Hall Findlay
Calgary Herald
02-Dec-19

**Canada West Foundation CEO Hall Findlay to become Suncor’s chief sustainability officer**
Martha Hall Findlay
02-Dec-19

**The financial costs to run for public office**
Martha Hall Findlay
Cost of Living
09-Oct-19

**The economic challenges Alberta’s new premier faces**
Colleen Collins
CBC Alberta
12-Apr-19

**The state of public finance in Alberta**
Martha Hall Findlay
CBC Radio-Canada
09-Apr-19

**Gender, politics and principles**
Martha Hall Findlay
CBC News Network
08-Mar-19
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<tr>
<th>CHAMPIONS ($50,000+)</th>
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<td>Arthur J.E. Child Foundation Endowment Fund at the Calgary Foundation</td>
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<td>Cenovus</td>
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<td>Coril Holdings</td>
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<td>Government of Canada, Essential Skills Initiative</td>
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<td>Government of Canada, Innovation, Science and Economic Development</td>
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<td>Alberta Real Estate Foundation</td>
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<td>The Community Fund at the Calgary Foundation</td>
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<td>Vancouver Fraser Port Authority</td>
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<td>Hal Kvisle</td>
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<td>Government of Canada, Trade Commissioner Service</td>
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<th>MEMBERS</th>
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<td>Jim Dinning and Evelyn Main</td>
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Board of Directors

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<th>OFFICERS</th>
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<tr>
<td>Raymond D. Crossley</td>
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<td>Chair of the Board</td>
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<td>Colleen Collins</td>
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<td>Interim President and CEO</td>
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<td>Nancy Hopkins, Q.C.</td>
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<td>Vice-Chair, SK</td>
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<td>Charles N. Loewen</td>
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<td>Vice-Chair, MB</td>
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<th>CHAIR EMERITUS</th>
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<td>James (Jim) Dinning, C.M.</td>
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<td>Geoff Plant, Q.C.</td>
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<td>Suzanne Anton, QC</td>
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<td>Larry Blain</td>
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