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Bill C-69: We lose the jurisprudence, we start back at square one
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Telecom and energy: Partners in regulatory frustration
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If we don’t have an honest conversation about energy, Canada risks becoming a nation of hypocrites
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05-Oct-19

Notre hypocrisie énergétique
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18-Sep-19

Innovations in Canada’s technology ‘pipeline’ are reducing GHG emissions
Martha Hall Findlay
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14-Aug-19

Minister’s rhetoric masks reality of misguided project rules
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16-Jul-19

Resource minister playing partisan politics with pipeline
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On Trans Mountain pipeline, well done
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Colleen Collins
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B.C.’s Trans Mountain ruling champions our national interest
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Climate hypocrisy is built into Bill C-69 project list
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Alberta is mad, and people who care about how Canada is supposed to work should be too
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Bill C-48 tanker ban is un-Canadian because it’s unfair to certain parts of Canada
Martha Hall Findlay
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12-Apr-19

Senate can repair and rescue Bill C-69
Colleen Collins
Policy Options
18-Mar-19

Pipeline concerns – and solutions – are bigger than any one project
Martha Hall Findlay
Globe and Mail
26-Feb-19
Pipeline concerns – and solutions – are bigger than any one project
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26-Feb-19

Bill C-69 and the intersection of gender and pipelines
Marla Orenstein
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18-Feb-19

Public safety is no accident
Colleen Collins & Marla Orenstein
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Petrochemical Update, TMX Challenges and Getting Energy Infrastructure Built in Canada
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3-Oct-19

Speaker | Politics & energy pre-election, Calgary, AB
Enerplus
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23-Sep-19

Panelist | Canadian Infrastructure – what do developments, challenges and opportunities look like?, Calgary, AB
Calgary Energy Dialogues
Marla Orenstein
28-Jun-19

Panelist | Transformation & Disruption, Regina, AB
Canadian Electricity Association
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Speaker | Getting Impact Assessment Right in Canada, Calgary, AB
Global Petroleum Show
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13-Jun-19

Panelist | Cumulative Effects Conference, Calgary, AB
Marla Orenstein
5&6-Jun-19

Panelist | Pipelines Energy Project and the Approval Process: Bill C-69 and beyond, Calgary, AB
ENERGYminute
Martha Hall Findlay
6-Jun-19

Presentation | Government Initiatives in Energy and Transportation: Things to Know, Vancouver, BC
Canadian Transportation Research Forum
Marla Orenstein
28-May-2019

Webinar | Politics & Government Change: Energy Futures Lab webinar, Calgary, AB
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16-May-19

Panelist | CANWEA Electricity Conference, Banff, AB
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Speaker/Interactive Session | Trans Mountain Pipeline: Pros and cons from the perspective of different interest groups, Calgary, AB
Louis Riel Elementary School
Martha Hall Findlay
8-Apr-2019

Presenter | Presentation to Senate via video conference: Bill C-48, Calgary, AB
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Martha Hall Findlay
2-Apr-19

Keynote Speaker | Canada Pants, Edmonton, AB
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18-Mar-19

Lecture | EIA – What’s the best approach for Singapore?, Singapore
National University of Singapore/Asia Pacific Centre for Environmental Law
Marla Orenstein
21-Feb-19

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<td>Bills C-48, C-69 seen as ‘direct attack on Alberta and the energy sector,’ linked to rising alienation, say Conservative MPs</td>
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<td>Is quest for Canadian oil independence more political pitch than economics?</td>
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B.C. should pay attention to Alberta's energy concerns about Bill C-69
Martha Hall Findlay
Vancouver Sun
13-Mar-19

Pipelines continue to galvanize Canada's political landscape
Martha Hall Findlay
Business in Vancouver
12-Mar-19

Why Liberals' Bill C-69 won't reduce Canada's rising regulatory burden
Martha Hall Findlay
Business in Vancouver
12-Mar-19

Benefits and risks of increased natural gas use
Martha Hall Findlay
Radio-Canada
12-Mar-19

SNC-Lavalin, Canadian jobs and Bill C-69
Martha Hall Findlay
CTV News Channel
08-Mar-19

SNC-Lavalin, Canadian jobs and Bill C-69
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Alberta premier warns energy bill could hurt slumping oil sector
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Reuters
28-Feb-19

Pipeline concerns – and solutions – bigger than any one project
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NEB report addresses marine safety concerns
Martha Hall Findlay
Danielle Smith Show
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NEB report addresses marine safety concerns
Martha Hall Findlay
CTV New Channel
22-Feb-19

Crisis of our own making: Regulatory logjam has cost $100B in cancelled resource projects
Martha Hall Findlay
Financial Post
21-Feb-19

Hate mail and vitriol for C-69: Divisions run deep over bill that could reshape our resources economy
Marla Orenstein
Financial Post
15-Feb-19

Bill C-69: We can get it right
Martha Hall Findlay
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Bill C-69 and pro-pipeline Indigenous protest
Colleen Collins
Global National News
10-Feb-19

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Bill C-69: We can get it right
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CBC Calgary
07-Feb-19

Canada West Foundation recommends amendments to Bill C-69
Marla Orenstein
Daily Oil Bulletin
07-Feb-19

The battle over Bill C-69: Oil industry, government at odds as project review bill heads to Senate hearing
Martha Hall Findlay
Globe and Mail
01-Feb-19

PBO report shows costs of federal government Trans Mountain purchase
Martha Hall Findlay
CTV New Channel
31-Jan-19

PBO report shows costs of federal government Trans Mountain purchase
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TransCanada to drop 'Canada' from name as it focuses on U.S., Mexico
Martha Hall Findlay
Globe and Mail
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What Now? policy brief
LNG and the ‘carbon budget,’ explained
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Lessons Learned? Canada's new Clean Fuel Standard
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Canada's climate counting problem: Our emission targets are all wrong
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LNG: Local problem or global solution?
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Climat : quand les entreprises agissent
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Chère Mme Thunberg, n’attendez pas après les politiciens
Martha Hall Findlay
La Presse
02-Oct-19

Manitoba must prepare for coming Clean Fuel Standard
Jade McLeod and Marla Orenstein
Winnipeg Free Press
03-Jul-19

For B.C., Clean Fuel Standard is familiar – but different
Jade McLeod and Marla Orenstein
Vancouver Sun
14-Jun-19

The Clean Fuel Standard and Saskatchewan
Jade McLeod and Marla Orenstein
Leader Post
14-Jun-19

The Clean Fuel Standard is coming to Canada and there’s lessons to be learned from past Canadian struggles
Jade McLeod and Marla Orenstein
Hill Times
05-Jun-19

Canada’s climate counting problem
Marla Orenstein
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Speaking engagements

Moderator | Carbon Emissions – Measurement & Pricing, Penticton, BC
CCRE Energy Leaders Roundtable
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2-Oct-19

Speaker | Fires, flood and heat waves: The social side of preparing for climate change, Calgary, AB
Knights of the Round Table
Marla Orenstein
16-Jul-19

Panel | Climate Change Policy and Law – what needs to be done and how can it be achieved, Cleveland, Ohio
Case Western Reserve School of Law CUSLI
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Pop-up Policy
How to commercialize clean energy technologies 10x faster, with Curtis Berlinguette, Principal Investigator at Berlinguette Research, UBC
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Media interviews

Greta Thunberg à la conquête de l’Ouest. Comment son discours environnemental est-il reçu en Alberta?
Martha Hall Findlay
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18-Oct-19

Bring those who question climate change into the discussion, Halifax forum hears
Martha Hall Findlay
The Canadian Press
15-Oct-19

Andrew Scheer promises to scrap Liberals’ Clean Fuel Standard, dubbing it a ‘secret tax’
Jade McLean
National Post
08-Jul-19

Carbon Tax Court Decision
Martha Hall Findlay
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The future of carbon tax in Alberta
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25-Apr-19

The future of carbon tax in Alberta
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How U.S.-Canada collaboration could boost both countries’ climate responses
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Energy Future Labs 2.0 brings together diverse energy partners
Martha Hall Findlay
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12-Feb-19

Getting to ‘Go’: Removing regulatory barriers to energy innovation

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What Now? policy brief

When innovation meets energy regulation
Marla Orenstein
04-Apr-19

Speaking engagements

Presentation | Emissions Reduction
Alberta, Calgary, AB
Getting to Go 2.0: Learning from Innovation in the Health Sector
ERA's 2019 SPARK Conference
Marla Orenstein
29-Oct-19

Discussion | Alberta Energy Regulator Review Consultation, Calgary, AB
Government of Alberta
Marla Orenstein and Colleen Collins
3-Oct-19

Panelist | Regulatory Modernization, Calgary, AB
ACR Mid Year Meeting
Martha Hall Findlay
20-Jun-19

Speaker | Changes and challenges to the regulatory compact, Calgary, AB
Energy Regulator Dialogues
Marla Orenstein
8-May-19

Presentation | Regulatory environment for Energy Innovation, Calgary, AB
Alberta Energy Regulator
Marla Orenstein and Colleen Collins
22-Mar-19

Media interview

Canada’s 1st geothermal plant is being built in Sask., but why hasn’t the industry taken off in Alberta?
Colleen Collins
CBC News
14-Jan-19

Effective partnerships between Indigenous communities and resource firms

POLICY GOAL

Reports

Workforce Forward: Indigenous Employment and Inclusion
Janet Lane and Sarah Pittman
17-Dec-19

Indigenous Own-source Revenue: International examples & lessons to be learned
Sarah Pittman, Colleen Collins and Marla Orenstein
01-Apr-19
unpublished

Forward Together: Key learnings from Forward Summit on empowering Indigenous economies
Marla Orenstein & Sarah Pittman
26-Jun-19

Compendium of programs and policies to narrow economic gaps for Western Canada’s Indigenous Peoples
Lana Garcelon, Marla Orenstein, Colleen Collins and Sarah Pittman
28-Mar-19

Speaking engagement

Moderator | Hydrocarbons – The Economic Reconciliation Trailblazer, Calgary, AB
Forward Summit: Empowering Indigenous Economies
Marla Orenstein
26-Feb-19

Smart energy

POLICY GOAL

Speaking engagement

Panel | The future of Canada’s resources, Toronto, Ontario
University of Toronto’s Munk School of Global Affairs and Massey College
Marla Orenstein
01-Mar-19
# Trade & Investment Centre

## China’s relationship with Canada’s West

### POLICY GOAL

- How to deal with trade disruption
- Province-state relations in the age of Trump
- Building more and better strategic trade infrastructure
- The path forward for globally competitive plant ingredient processing
- Trade agreements and competitiveness
- How a U.S.-Japan trade deal affects Canada’s exports
- Bold fixes to Canada’s old internal trade problem

### What Now? policy briefs

**Canada’s China-canola challenge**
- Sarah Pittman
- 26-Apr-19

**Strong Signals: China’s changing trade direction and what it means for Canada**
- Sharon Zhengyang Sun
- 25-Jan-19

### Op-eds

**Some relief for beef and pork, but Canada still caught in China’s vise**
- Sarah Pittman
- Leader-Post
- 19-Nov-19

**Trade lessons: The benefits and costs of having options**
- Carlo Dade & Sharon Zhengyang Sun
- Leader-Post
- 04-Jul-19

**Canola farmers caught in the crossfire from China**
- Sarah Pittman
- Toronto Sun
- 28-Mar-19

**Canola farmers caught in the crossfire from China**
- Sarah Pittman
- Edmonton Sun
- 28-Mar-19

**Canola farmers caught in the crossfire from China**
- Sarah Pittman
- The Province
- 28-Mar-19

## Op-eds

**Some relief for beef and pork, but Canada still caught in China’s vise**
- Sarah Pittman
- Star Phoenix
- 19-Nov-19

**Trade lessons: The benefits and costs of having options**
- Carlo Dade & Sharon Zhengyang Sun
- Star Phoenix
- 04-Jul-19

## Hosted events

**Pop-up Policy**
- Canada’s opportunities in Japan, with Dr. Stephen Nagy of the International Christian University of Japan and Distinguished Fellow at the Asia Pacific Foundation Canada
- Calgary, AB
- 8-Aug-19

**Pop-up Policy**
- The troubled Canada-China relationship, with Brett Stephenson, Greater China Director of the pan-Asia Asia Business Trade Association (ABTA)
- Calgary, AB
- 8-Jul-19

### Media interviews

**How the Huawei – Meng case has changed Canadian trade**
- Carlo Dade
- Business in Vancouver
- 02-Dec-19

**Alberta’s ‘harvest from hell’**
- Sarah Pittman
- Global News
- 14-Nov-19
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<td>China bans meat imports from Canada</td>
<td>Carlo Dade</td>
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<td>Sarah Pittman</td>
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<td>China to increase examination of Canadian pork imports</td>
<td>Carlo Dade</td>
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<td>China’s ratcheting up on inspections of Canadian pork has ‘plausible deniability,’ says trade expert</td>
<td>Carlo Dade</td>
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### Province-state relations in the age of Trump

**POLICY GOAL**

**What Now? policy brief**

Tweet of Damocles: Even with a new NAFTA, Canada's biggest trade threat is from below the border
Carlo Dade
10-Dec-19

**Op-ed**

The new NAFTA won't protect us from anti-trade U.S. presidents
Carlo Dade
Financial Post
29-Aug-19

### Speaking engagements

- **Participant | Canadian issues in new NAFTA ratification, Calgary, AB**
  - Bush Presidential Center/North America Competitiveness Working Group Call
  - Carlo Dade
  - 25-Mar-19

- **Testimony re: Alberta agriculture and the USMCA, Edmonton, AB**
  - Alberta Legislature/Standing Committee on Alberta's Economic Future
  - Carlo Dade
  - 14-Mar-19

- **Presentation | Presentation to the Senate, Ottawa, ON**
  - The Senate, Agriculture and Forestry Committee
  - Martha Hall Findlay
  - 19-Feb-19

- **Participant | North America Competitiveness Working Group Call, Calgary, AB**
  - Bush Presidential Center
  - Carlo Dade
  - 19-Feb-19

### Media interview

- **USMCA progress in the US**
  - Carlo Dade
  - Real Ag Radio
  - 07-Oct-19

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<th>“忽視‘中國製造2025’發展加國將失擴大對華貿易商機 Neglecting the ‘Made in China 2025’ development, Canada will lose the opportunity to trade with China”</th>
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### How to deal with trade disruption

**POLICY GOAL**

**Op-eds**

Compensation for producers in our supply-managed sectors should be evidence-based
Martha Hall Findlay
Hi Rise
21-Mar-19

### Media interview

- **USMCA progress in the US**
  - Carlo Dade
  - Real Ag Radio
  - 07-Oct-19
Building more and better strategic trade infrastructure

**POLICY GOAL**

**What Now? policy brief**

**Building a Bridge to Trade Opportunities: A long-term approach to trade infrastructure planning**
Carlo Dade and John Law
16-Oct-19

**Op-ed**

**Canada’s trade is likely to suffer thanks to our infrastructure woes**
Carlo Dade & John Law
Globe and Mail
30-Oct-19

**Speaking engagements**

**Speaker | Western Canada Trade Outlook, Edmonton, AB**
IRAP Western Regional Meeting
Carlo Dade
20-Jun-19

**Media interview**

**International investment the new foreign policy, say analysts**
Carlo Dade
Business in Vancouver
28-Aug-19

The path forward for globally competitive plant ingredient processing

**POLICY GOAL**

**Speaking engagements**

**Panelist | How Canada can take better advantage of opportunities in new trade agreements to export ag and agri-food, Ottawa, ON**
Carlo Dade
Canada 2020
Panels National Forum on Agri-Food
11-Nov-2019

**Panelist | Panels National Forum on Agri-Food, Ottawa, ON**
Carlo Dade
6&7-Nov-19

**Speaker | Canadian SMEs, Plant Protein and the CPTPP, Vancouver, BC**
Global Affairs Canada-Asia Pacific Foundation-University of Calgary School of Public Policy/Trade Experts Roundtable: Trade Diversification & Asia
Carlo Dade
21-Mar-19

**Moderator | Protein Industries Canada Calgary Presentation, Calgary, AB**
PPAA/Introduction to Bridge2Food
Global Plant Protein Summit
Carlo Dade
29-Jan-19

**Participant | Board Meeting**
Plant Protein Alliance of Alberta (PPAA)/Board Meeting
Carlo Dade
18-Jan-19

**Media interview**

**Pea boom pressures prairie sector; Analyst warns governments and regions that they must learn quickly how to work together**
Carlo Dade
Western Producer
25-Jul-19

Trade agreements and competitiveness

**POLICY GOAL**

**Op-eds**

**COOLing our jets on the new NAFTA**
Carlo Dade
Leader-Post
28-Dec-19

**COOLing our jets on the new NAFTA**
Carlo Dade
Star Phoenix
28-Dec-19

**COOLing our jets on the new NAFTA**
Carlo Dade
The Province
28-Dec-19

**COOLing our jets on the new NAFTA**
Carlo Dade
London Free Press
28-Dec-19

**Encontrar a viejos amigos**
Carlo Dade
El Heraldo de México
05-Nov-19

**Canada should support Taiwan’s accession to the CPTPP – but not as a full member**
Sarah Pittman & Carlo Dade
Globe and Mail
25-Aug-19
Canada’s Whac-a-Mole trade strategy is a losing game  
Carlo Dade  
Globe and Mail  
10-Jun-19

Canada’s trade reputation takes a hit in Asia  
Carlo Dade  
Globe and Mail  
27-Mar-19

**Speaking engagements**

Speaker | University of Calgary Economics with Michael Scott Taylor, University of Calgary, Calgary, AB  
Canada’s supply management problem  
Martha Hall Findlay  
26-Nov-2019

Presentation | Saskatchewan Heavy Construction Association Annual Meeting, Regina, SK  
Saskatchewan Heavy Construction Association  
Carlo Dade/John Law  
22-Nov-2019

Presentation | Congressional Briefing on North America Infrastructure Bank, Washington, DC  
Rep Kevin Hern (R-OKA)/George Bush Presidential Institute  
Some Assembly Required: The Case for a North American Infrastructure Bank  
Carlo Dade  
19-Nov-2019

Presentation | Leaders Lunch, Calgary, AB  
Calgary Chamber of Commerce  
Trade in Uncertain Times  
Carlo Dade  
10-Oct-2019

Speaker | Risk Management Association Economic Forum, Calgary, AB  
Liquid Capital Advance Corp  
Carlo Dade  
26-Sep-19

Speaker | PREDA Agriculture Symposium, High River, AB  
Preda Agriculture Symposium  
Carlo Dade  
6-Sep-19

Roundtable | Western Economic Diversification, Calgary, AB  
Economic Development, Diversification and Trade and Investment  
Carlo Dade  
20-Aug-2019

Presentation | Agricultural Producers Association of Saskatchewan, Regina, SK  
Outlook for Canadian agriculture and agri-food trade in uncertain times  
Carlo Dade  
12-May-2019

Speaker | Strategic Planning Session, Regina, SK  
STEP  
Carlo Dade  
8-May-19

Presentation | Lunch Remarks: Western Canada, Japan and the TPP11, Japan  
Canadian Embassy, Tokyo / Canadian Chamber of Commerce in Japan Lunch  
Carlo Dade  
13-Mar-19

Speaker | CPTPP Seminar, Saskatoon, SK  
Global Affairs Canada/Saskatchewan Trade Export Partnership  
Carlo Dade  
20-Feb-19

Presentation | The end of NAFTA and the Opening of Asia  
The Association of Alberta Agricultural Field Men  
Carlo Dade  
24-Jan-19

Participant | Alberta Engagement in UAE  
Minister of Economic Development and Trade, Government of Alberta-Canada-UAE Chamber of Commerce/Introduction to the Canada-UAE Chamber  
Carlo Dade  
8-Jan-19

Speaker | The end of NAFTA and the Opening of Asia  
Saskatoon Prairieland Park Corporation. Western Canada Crop Production Show  
Carlo Dade  
7-Jan-19

**Hosted events**

Policy Council Meeting  
Policy Council Meeting co-hosted with MLT Aikens LLP  
Calgary, AB  
5-Sep-19

**Media interviews**

Canada’s farmers struggle to reap gains from EU free trade deal  
Carlo Dade  
Financial Post  
28-Dec-19

Canada signs on to new, new NAFTA  
Carlo Dade  
Alberta@Noon  
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Canada signs on to new, new NAFTA  
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Canada signs on to new, new NAFTA  
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Canada signs on to new, new NAFTA  
Carlo Dade  
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<td>Canada urged to revisit old trading friends</td>
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<td>Trump's move on Mexico tariffs must be reigned in by Congress</td>
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<td>The road ahead for oil producers under USMCA</td>
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<td>What's coming regarding potential USMCA ratification</td>
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<td>Canada’s trade challenges</td>
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<td>Would the Philippines declare war on Canada over a pile of garbage?</td>
<td>Carlo Dade</td>
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How a U.S.-Japan trade deal affects Canada’s exports

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Op-eds

Is Canada losing to the U.S. over Japan?
Sharon Zhengyang Sun & Carlo Dade
Affairs
04-Nov-19

Japan can learn a thing or two from Canada about dealing with Trump on trade
Carlo Dade
Japan Times
16-Apr-19

Speaking engagement

Presentation | Japan TPP Modelling
Government of Alberta, Edmonton, AB
Carlo Dade
4-Oct-2019

Hosted event

Pop-up Policy
The United States-Japan agreement: A wake-up call for Canada’s trade ambitions in Asia, with Mairead Lavery, President and CEO, Export Development Canada and Stephen Nagy, Senior Associate Professor, Department of Politics and International Studies, International Christian University, Tokyo
Carlo Dade
31-Oct-19

Media interviews

Japan-US trade agreement
Carlo Dade
Business in Vancouver
17-Oct-19

U.S. trade deal with Japan may cost Canadian farmers a tariff edge
Carlo Dade
CBC Alberta
28-Aug-19

Japan cosying up to Canada to develop deeper trade ties
Carlo Dade
Business in Vancouver
13-Mar-19

Bold fixes to Canada’s old internal trade problem

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Report

Toilet Seats, Trucking and Other Trade Tie-ups: A new solution to the old problem of Canadian internal trade
Sarah Pittman, Carlo Dade and Martha Hall Findlay
27-Nov-19

Op-eds

Canada’s ‘absurd’ approach to internal trade needs bold solutions
Globe and Mail
Marta Hall Findlay and Sarah Pittman
03-Dec-19

Internal trade barriers make Canada less attractive for foreign investment
Marta Hall Findlay
Globe and Mail
02-Oct-19

Trop d’obstacles au commerce interprovincial
Marta Hall Findlay
La Presse
25-Sep-19
Media interviews

A new solution to the old problem of internal trade in Canada
Sarah Pittman
BNN/Bloomberg
02-Dec-19

A new solution to the old problem of internal trade in Canada
Sarah Pittman
CBC Cost of Living
27-Nov-19

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Sarah Pittman
CBC
27-Nov-19

A new solution to the old problem of internal trade in Canada
Carlo Dade
Rob Breakenridge Show
27-Nov-19

Internal trade barriers make Canada less attractive for foreign investment
Martha Hall Findlay
The Takeaway with Amanda Lang
08-Oct-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
JWN Energy
25-Jul-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
Western Investor
25-Jul-19

B.C. looms as a major barrier to interprovincial trade
Carlo Dade
Business in Vancouver
16-Jul-19

Alberta premier calls for free trade within Canada
Martha Hall Findlay
CBC Eyeopener
11-Jul-19
Building the competency frameworks Canada needs

**POLICY GOAL**

**Hosted event**

Workshop/Seminar  
Higher education and workforce development at LinkedIn  
Calgary, AB  
09-Apr-19

**Speaking engagements**

Speaker | Competencies 101, Calgary, AB  
CPHR Alberta’s executive breakfast  
Janet Lane  
5-Dec-19

Workshop | Enabling the repurposing of inactive facilities, Calgary, AB  
Marla Orenstein  
15-Nov-19

Speaker | Competency Frameworks and why they are of interest to Post-Secondary Institutions, Calgary, AB  
Bow Valley College  
Janet Lane  
29-Oct-19

Speaker | Competencies 101, Edmonton, AB  
CPHR Alberta’s executive breakfast  
Janet Lane  
19-Sep-19

The economics of basic skills

The hierarchy of skills acquisition

**POLICY GOAL**

**Report**

The Hierarchy of Skills Acquisition and Application  
Janet Lane and Scott Murray  
01-May-19  
unpublished

Essential Skills in Workers Displaced from the Oil and Gas Sector  
Janet Lane  
01-Apr-19  
unpublished

**What Now? policy briefs**

Digital Skills, Decoded  
Janet Lane  
12-Dec-19

Busted: 11 enduring literacy myths  
Janet Lane and T. Scott Murray  
04-Sep-19

Opportunity Lost  
Janet Lane and T. Scott Murray  
08-May-19

Ready or Not: The need to improve this gen literacy  
Janet Lane and T. Scott Murray  
09-Apr-19

The Literacy Hustle: How ‘learning-to-learn’ skills help people survive in the changing workforce  
Janet Lane and T. Scott Murray  
26-Feb-19

Op-eds

The next step for Ottawa: Ensuring investments in new skills training pay off  
Janet Lane  
Globe and Mail  
19-Mar-19

Canada’s shortfall in basic skills costs us all  
Janet Lane and T. Scott Murray  
Globe and Mail  
25-Jan-19

**Speaking engagements**

Roundtable | Employment 2030 Advisory Committee Meeting, Calgary, AB  
Momentum  
Janet Lane  
28-Nov-2019

Discussion | Essential Skills Summit, Ottawa, ON  
Office of Literacy and Essential Skills (OLES) a division of ESDC Symposium  
Janet Lane  
13 and 14th of Nov 2019

Discussion | WBLC Advisory Committee, Ottawa, ON  
Work Based Learning Consortium  
Janet Lane  
12-Nov-2019
Effective partnerships between Indigenous communities and resource firms

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Reports

Workforce Forward: Indigenous Employment and Inclusion
Janet Lane and Sarah Pittman
17-Dec-19

Indigenous Own-source Revenue: International examples & lessons to be learned
Sarah Pittman, Colleen Collins and Marla Orenstein
01-Apr-19
unpublished

Forward Together: Key learnings from Forward Summit on empowering Indigenous economies
Maria Orenstein & Sarah Pittman
26-Jun-19

Compendium of programs and policies to narrow economic gaps for Western Canada’s Indigenous Peoples
Lana Garcelon, Marla Orenstein, Colleen Collins and Sarah Pittman
28-Mar-19

Getting ready for the challenges of tomorrow

POLICY GOAL

Speaking engagement

Panel Discussion | Corporate Culture and Digital Transformation, Edmonton, AB
Absolute Combustion
Janet Lane
6-Mar-19

Hosted event

Workshop/Seminar
Employment in 2030, co-hosted with the Brookfield Institute
Calgary, AB
20-Mar-19

Hosted event

Pop-up Policy
Every job is a digital job, but not everyone needs to learn to code, with Doug Junor of 4Rev and CWF Human Capital Director Janet Lane
Calgary, AB
4-Oct-19

Media interview

50 per cent of Canadians have a literacy problem: Expert
Janet Lane
Journal of Commerce
29-Nov-19
The State of Canada’s Confederation

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Reports

Confederation of Tomorrow: Toward Reconciliation: Indigenous and non-Indigenous perspectives
05-Oct-19

Confederation of Tomorrow 2019 Part 2: Making Federalism Work
04-Jun-19

Confederation of Tomorrow 2019 Survey of Canadians: Pulling together or drifting apart
22-Mar-19

Op-eds

The frustration in the West over energy policy is very, very real
Colleen Collins
Globe and Mail
15-Dec-19

Does the West have a case for separation? No
Martha Hall Findlay
The Star
29-Oct-19

L’unité du pays
Martha Hall Findlay
La Presse
24-Oct-19

Media interviews

‘We need more love’: How Trudeau can regain Western confidence in 2020
Colleen Collins
BNN Bloomberg
27-Dec-19

Christy Freeland’s role in solving Canada’s national unity crisis
Martha Hall Findlay
LA Times
17-Dec-19

Canada’s economic outlook in 2020 on the trade front
Carlo Dade
Business in Vancouver
11-Dec-19

Constant talk of bad economy, Wexit paints unattractive picture of Alberta
Colleen Collins
Calgary Herald
10-Dec-19

How western alienation factors in as Parliament resumes
Colleen Collins
CPAC
04-Dec-19

Christy Freeland meets Jason Kenney
Martha Hall Findlay
CBC Radio Active
25-Nov-19

Christy Freeland meets Jason Kenney
Martha Hall Findlay
CBC Homestretch
25-Nov-19

Trudeau names new cabinet
Martha Hall Findlay
The Agenda TVO
20-Nov-19

What Chrystia Freeland’s real role will be
Martha Hall Findlay
Maclean’s
20-Nov-19

Trudeau seeks to keep eyes on Prairies with new role for Winnipeg’s Jim Carr
Martha Hall Findlay
The Canadian Press
20-Nov-19

Trudeau’s new cabinet aims to bridge western divide, smooth over relationships with premiers
Martha Hall Findlay
National Post
20-Nov-19

Trudeau cabinet targets western anger, but it’s only the beginning
Martha Hall Findlay
Calgary Herald
20-Nov-19

Alberta, Quebec and Canadian federalism
Martha Hall Findlay
CTV Power Play
18-Nov-19

What the Wexit movement means in Alberta
Martha Hall Findlay
The Sheldon MacLeod Show
18-Nov-19
Father's energy legacy haunts Trudeau as he seeks to heal rift with angry Alberta
Martha Hall Findlay
Reuters
18-Nov-19

Premier Kenney's proposal for a 'fair deal' for Alberta
Martha Hall Findlay
CBC The Current
14-Nov-19

Prime Minister Trudeau meets opposition leader and Saskatchewan premier
Martha Hall Findlay
CTV National News
12-Nov-19

Jason Kenney announces Alberta "fair deal" plan
Colleen Collins
CTV Power Play
11-Nov-19

Western alienation following the federal election
Martha Hall Findlay
Wall Street Journal
05-Nov-19

Climate change issues from a Western perspective
Martha Hall Findlay
The Take
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The future of social conservatism in Canada
Martha Hall Findlay
CBC The House
02-Nov-19

'It can't be window dressing': Would an unelected cabinet minister from Alberta help Trudeau?
Martha Hall Findlay
Calgary Herald
01-Nov-19

What the federal government should do to appease Alberta
Martha Hall Findlay
The Agenda TVO
31-Oct-19

The rise of the Wexit movement in Alberta
Martha Hall Findlay
CBC Alberta at Noon
29-Oct-19

‘Worse than I’ve ever seen it’: Trudeau must ease ‘Wexit’ talks with oil commitments, says Alberta think tank
Martha Hall Findlay
CBC Cross Country Checkup
28-Oct-19

National unity 'most important job for PM': Martha Hall Findlay
Martha Hall Findlay
Bloomberg Markets
24-Oct-19

How to ensure western Cabinet representation
Martha Hall Findlay
CTV Power Play
24-Oct-19

‘This isn’t just anger’: Seven prominent voices assess the post-election mood out West
Martha Hall Findlay
National Post
24-Oct-19

Bridging the East-West gap post-election
Martha Hall Findlay
CBC Calgary Eyeopener
23-Oct-19

Bridging the East-West gap post-election
Martha Hall Findlay
CBC Edmonton AM
23-Oct-19

‘Albertans feel betrayed’: Jason Kenney, Scott Moe warn Trudeau of growing Western alienation
Martha Hall Findlay
Globe and Mail
22-Oct-19

Liberal win stokes talk of separation in Alberta
Martha Hall Findlay
Calgary Herald
22-Oct-19

CBC national election night panel on western views
Martha Hall Findlay
CBC
21-Oct-19

What next for Alberta? Reaction to election results
Martha Hall Findlay
Calgary Herald
21-Oct-19

Western views on the election campaign
Martha Hall Findlay
CBC
18-Oct-19

Spinning the prospect of a minority government
CBC The Weekly with Wendy Mesley
Martha Hall Findlay
18-Oct-19

Alberta's place post-federal election
Martha Hall Findlay
Maclean's
18-Oct-19

Alberta's place post-federal election
Martha Hall Findlay
Globe and Mail
18-Oct-19

Western Canada’s expectations in the federal election
Martha Hall Findlay
RDI économie
17-Oct-19

The Bloc’s war on Alberta: Why Quebec separatist party is specifically targeting the Western province
Martha Hall Findlay
National Post
11-Oct-19

What about Alberta? In the federal election, the province's economic woes fail to break through
Martha Hall Findlay
Globe and Mail
11-Oct-19
Wexit: Why some Albertans want to separate from Canada
Martha Hall Findlay
BBC
26-Sep-19

La colère de l’ouest est réelle
Martha Hall Findlay
La Presse
11-Sep-19

Concerns growing about western alienation in Canada
Colleen Collins
CBC Calgary
29-Apr-19

Alberta policy experts want campaign rhetoric to end with the campaign
Martha Hall Findlay
CBC News
18-Apr-19

Alberta policy experts want campaign rhetoric to end with the campaign
Martha Hall Findlay
Radio Canada
18-Apr-19

Western alienation heading into the Alberta election
Martha Hall Findlay
La Presse
06-Apr-19

Canadians confident we can resolve regional differences
Martha Hall Findlay et al
Policy Options
03-Apr-19

Jason Kenney’s us-versus-them plan for Alberta
Martha Hall Findlay
Maclean’s
29-Mar-19

Albexit? Some political parties call for Alberta’s secession from Canada
Colleen Collins
CTV National News
26-Mar-19

Sondage: les Québécois ni souverainistes, ni fédéralistes
La Presse
22-Mar-19

Is the West fed up with Canada? What a new survey shows about the federation’s growing fault lines
Colleen Collins
Globe and Mail
13-Mar-19

What unites and defines Western Canada?
Colleen Collins
CBC Edmonton AM
31-Jan-19

Speaking engagements

Panelist | 2019 Banff Forum, Mont Tremblant, QC
The Federation After 150—Fortified or Faltering?
Martha Hall Findlay
7-Nov-2019

Panelist | Federal Election Panel, Calgary, AB
Alberta Business Council
Martha Hall Findlay
25-Sep-19

Moderator | Leadership, Policy and Governance, Calgary, AB
Energy Disruptors
Martha Hall Findlay
18-Sep-19

Panelist | No More Middle Power, Toronto, ON
G&M globe 175
Martha Hall Findlay
26-Jun-19

Panelist | Confederation of Tomorrow Panel, Winnipeg, AB
Canada: Pulling Together or Drifting Apart?
Colleen Collins
4-Jun-19

Panelist | University of Calgary, School of Public Policy
The Alberta Election—Now what?
Martha Hall Findlay
Calgary, AB
18-Apr-2019

Speaker | Confederation of Tomorrow Panel, Toronto, ON
Munk School of Global Affairs
Martha Hall Findlay
15-Apr-19

Speaker | Confederation of Tomorrow Panel, Ottawa, ON
Canada: Pulling Together or Drifting Apart?
At the Mowat Centre
Colleen Collins
April 14 & 15 & 16, 2019

Presentation | Canada Pants, Edmonton, AB
Rotary Club Presentation Edmonton
Martha Hall Findlay
8-Apr-19

Hosted event

CWF Family Dinner Calgary
Western Canada: Better in or Out?
Calgary, AB
5-Dec-19

Hon. James A. Richardson
Discovery Roundtable
Canada: Pulling together or drifting apart?
Calgary, AB
04-Jun-19
Op-eds

Wilson-Raybould and Philpott aren't principled because they're women. They're just principled
Martha Hall Findlay
Globe and Mail
08-Mar-19

Speaking engagements

Panelist | Better Policy for a Better World: Why Good Ideas Are Not Enough, Montreal, QC
McGill Max Bell School of PP
Many Good Ideas: The Role of think Tanks and Policy Schools
Martha Hall Findlay
14-Nov-2019

Panelist | No More Middle Power, Toronto, ON
Globe and Mail Globe 175
Martha Hall Findlay
26-Jun-19

Moderator | Are you up to the challenge?, Calgary, AB
Inventures
Martha Hall Findlay
5-Jun-19

Panelist | Democracies and Think Tanks in the Age of Discontent, Division and Disinformation: A CEO’s Perspective, Washington, DC
Martha Hall Findlay
27-Mar-19

Moderator | Max Bell School of Public Policy, Toronto, ON
Martha Hall Findlay
5-Mar-19

Hosted events

CEO Task Force with Business Council of Canada
Canada’s economic future
Calgary, AB
25-Jun-19

Pop-up Policy
Truth, facts and how to cut through a divisive discourse to find them, with Brooke Unger, the Americas editor for The Economist
Calgary, AB
10-May-19

Media interviews

Canada West Foundation searching for new CEO as Martha Hall Findlay set to depart
Martha Hall Findlay
02-Dec-19

Canada West Foundation CEO Hall Findlay to become Suncor’s chief sustainability officer
Martha Hall Findlay
02-Dec-19

The financial costs to run for public office
Martha Hall Findlay
Cost of Living
09-Oct-19

The economic challenges Alberta’s new premier faces
Colleen Collins
CBC Alberta
12-Apr-19

The state of public finance in Alberta
Martha Hall Findlay
CBC Radio-Canada
09-Apr-19

Gender, politics and principles
Martha Hall Findlay
CBC News Network
08-Mar-19
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