Canada West Foundation
Our Impact

January to September 2021

- 82 Media Interviews
- 29 Speaking Engagements
- 19 Hosted Events
- 09 Reports
- 02 What Now? Policy Briefs
- 13 Op-Eds
- 28 Briefs
Contents

Natural Resources Centre
POLICY GOALS

01 Carbon and climate policies that benefit the West
02 Responsible energy for the future
04 Profiting from cleantech innovation

Trade & Investment Centre
POLICY GOALS

05 The West’s relations with its largest trade partners
06 Rediscovering other markets
07 Getting to market: Improving Canada’s trade infrastructure
07 Other

Human Capital Centre
POLICY GOALS

08 Building the skills and competencies Canada needs
08 Effective and efficient workforce development

Canada West Foundation
POLICY GOALS

09 The West in Confederation
09 Intergovernmental fiscal relations
09 Other

Hypertext links to original sources have been embedded in the titles of reports, policy briefs, op-eds and, where possible, media interviews.
# Natural Resources Centre

## Carbon and climate policies that benefit the West

**POLICY GOAL**

### Report

**Update on the federal Clean Fuel Standard**
Marla Orenstein and Jade McLean
08-Feb-21

### Op-eds

**A strategy for North America’s climate and energy future**
Doug Black and Gary G. Mar

National Post
01-Apr-21

MSN Canada
01-Apr-21

**When shutting down the world isn’t enough to fight climate change. Why nuclear? Why now?**
Canadian Nuclear Association
Marla Orenstein
17-Mar-21

### Speaking engagements

**WEBINAR/Speaker | Transmission planning and interconnection**
Canadian Renewable Energy Association
CanREAspring Forward
Colleen Collins
29-Apr-21

**WEBINAR | Rotary Club of Prince George**
Canada West Foundation and the Rotary Club
Marla Orenstein
06-Apr-21

**WEBINAR/Speaker | SPE CHOA**
'Slugging it out' conference
Society of Petroleum Engineers
Roundup of recent federal environmental legislation
Marla Orenstein
20-Apr-21

**WEBINAR/Speaker | University of Calgary School of Public Policy**
Roundup of recent federal environmental legislation
Marla Orenstein
24-Mar-21

**WEBINAR/Speaker | ACE Monthly**
Alberta Carbon & Energy (ACE) group
Federal government “environmental roundup”
Marla Orenstein
23-Feb-21

**Speaker | Oil Sands Executives Meeting Group**
Oil Sands Executives Meeting Group
Update on the Clean Fuel Standard and other recent federal legislation
Marla Orenstein
14-Jan-21

### Hosted event

**WEBINAR | CWF Arthur J.E. Child POP UP POLICY | Lessons from the North Sea: A ‘just transition’ plan for a low-carbon future**
Marla Orenstein
25-May-21

### Media interviews

**Time to rein in the dangerous greenhouse gas that has slipped through the cracks of Canada’s ambitious net zero masterplan**
Marla Orenstein
Financial Post
13-Aug-21

**Saskatchewan advocates reflect on dire UN climate panel report**
Marla Orenstein
CBC Saskatchewan
12-Aug-21

**What the new UN climate change report means for Canada’s energy industry**
Marla Orenstein
CBC Saskatchewan Blue Sky
11-Aug-21

**What it will take to reach net zero emissions by 2050**
Marla Orenstein
Financial Post
18-May-21

**Clean Fuel Standard and implications for Western Canadian grain farmers**
Marla Orenstein
GrainsWest Magazine
14-May-21
Responsible energy for the future

POLICY GOAL

Reports

ESG and the Canadian Energy Sector
Marla Orenstein, Dinara Millington and Brendan Cooke
11-Aug-21

The LEAD Project: Leveraging our Energy Assets for Diversification, with Energy Futures Lab
Marla Orenstein and Juli Rohl
26-Apr-21

Op-eds

A dose of optimism – and realism – to decarbonize Alberta
Colleen Collins
Hill Times
12-Jul-21

Repurposing inactive oil well sites is Alberta’s ultimate upcycling project
Marla Orenstein and Juli Rohl
Calgary Herald
26-Apr-21
Edmonton Journal
26-Apr-21

Speaking engagements

ROUNDTABLE | EFPC “offramps” session
Energy Futures Policy Collaborative
Transitioning to new growth opportunities
Marla Orenstein
22-Jul-21

WEBINAR | IAIA Annual Conference International Association for Impact Assessment
Incoming President’s Presidential Address
Marla Orenstein
21-May-21

WEBINAR/Video | IAIA Annual Conference International Association for Impact Assessment
Canada’s new IA law – is it the right pace for decision-making on climate? 
Marla Orenstein
19-May-21

WEBINAR/Video | China’s Latest Five-Year Plan
Canada West Foundation
Energy Targets and Climate Goals
Marla Orenstein
12-May-21

WEBINAR/Video | Cumulative Effects Assessment and Environmental Management Conference
The Canadian Institute
The Biden Effect on Canada’s Environmental and Energy Sector
Marla Orenstein
28-Apr-21

ZOOM | Speakers Series
Rotary Club
Future of Energy
Gary G. Mar
09-Feb-21

ZOOM | Speakers Series
Probus Club of Calgary
General discussion of Covid and Economic Recovery and Oil and Gas
Gary G. Mar
04-Feb-21

SKYPE/Video | Speakers Series
Southern Alberta Council on Public Affairs
Setting a Broad Table for Energy and the Environment
Gary G. Mar
28-Jan-21

WEBINAR/Video | Canada Energy Dialogues
Energy Dialogues, Mount Royal University, Schlumberger
The current status of the energy industry in Canada
Marla Orenstein
09-Mar-21

Update on the federal Clean Fuel Standard
Marla Orenstein
JWN
09-Feb-21
Energi Media
08-Feb-21

WEBINAR/Video | Canada Energy Dialogues
Energy Dialogues, Mount Royal University, Schlumberger
The current status of the energy industry in Canada
Marla Orenstein
09-Mar-21
<table>
<thead>
<tr>
<th>Event</th>
<th>Title</th>
<th>Description</th>
<th>Host</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>WEBINAR/Speaker</td>
<td>Energy Futures Lab workshop</td>
<td>Energy Futures Lab (EFL)</td>
<td>Marla Orenstein</td>
<td>24-Feb-21</td>
</tr>
<tr>
<td></td>
<td>Energy Futures Lab workshop</td>
<td>Leveraging our Energy Assets for Diversification – project overview</td>
<td>Marla Orenstein</td>
<td>24-Feb-21</td>
</tr>
<tr>
<td>Hosted events</td>
<td>WEBINAR</td>
<td>ESG and the Canadian Energy Sector</td>
<td>Operational Readiness Meeting</td>
<td>CETAC-West</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Energy Futures Lab (EFL)</td>
<td>Leveraging our Energy Assets for Diversification – project overview</td>
<td>Marla Orenstein</td>
</tr>
<tr>
<td></td>
<td>WEBINAR</td>
<td>Richardson Roundtable</td>
<td>ESG and the Canadian Energy Sector – an interactive ‘office hours’ roundtable</td>
<td>Marla Orenstein</td>
</tr>
<tr>
<td></td>
<td>WEBINAR</td>
<td>CWF Arthur J.E. Child POP UP POLICY</td>
<td>When the stars align: Opportunities for Alberta, Saskatchewan and the Federal government to cooperate on energy</td>
<td>with Seamus O'Regan, Sonya Savage and Bronwyn Eyre</td>
</tr>
<tr>
<td>Media interviews</td>
<td>The oilpatch and the federal election</td>
<td></td>
<td>Gary G. Mar</td>
<td>CBC News</td>
</tr>
<tr>
<td></td>
<td>ESG and the Canadian energy sector</td>
<td></td>
<td>Marla Orenstein</td>
<td>Energi Media</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Boom and Bust</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>What does high oil price mean for Alberta?</td>
<td></td>
<td>Gary G. Mar</td>
<td>City News</td>
</tr>
<tr>
<td></td>
<td>We were told a boom likely wouldn’t happen again, but is it?</td>
<td>Gary G. Mar</td>
<td>City News Calgary</td>
<td>20-Jun-21</td>
</tr>
<tr>
<td></td>
<td>Enbridge Line 5 fight heats up</td>
<td>Gary G. Mar</td>
<td>CTV Power Play</td>
<td>07-May-21</td>
</tr>
<tr>
<td></td>
<td>Better regulation could give new life to old well sites</td>
<td>Marla Orenstein</td>
<td>Global Edmonton</td>
<td>27-Apr-21</td>
</tr>
<tr>
<td></td>
<td>EFL and CWF call on Alberta to Prioritize Inactive Well Repurposing</td>
<td>Gary G. Mar</td>
<td>Daily Oil Bulletin</td>
<td>26-Apr-21</td>
</tr>
<tr>
<td></td>
<td>Alberta should lower barriers that discourage businesses from reusing abandoned oil wells: report</td>
<td></td>
<td>The Canadian Press</td>
<td>26-Apr-21</td>
</tr>
<tr>
<td></td>
<td>Alberta urged to remove hurdles to turning dormant wells into ‘major’ opportunity</td>
<td>Marla Orenstein</td>
<td>CBC News</td>
<td>19-Apr-21</td>
</tr>
<tr>
<td></td>
<td>The state of Canada-US energy trade</td>
<td>Gary G. Mar</td>
<td>Canadian Energy Centre</td>
<td>18-Mar-21</td>
</tr>
<tr>
<td></td>
<td>US states sue Biden in a bid to revive KXL</td>
<td>Gary G. Mar</td>
<td>CBC News</td>
<td>18-Mar-21</td>
</tr>
<tr>
<td></td>
<td>Feds need to spotlight North American integration to gain exemption from Biden’s protectionist Buy American measures, say experts</td>
<td>Carlo Dade</td>
<td>Hill Times</td>
<td>03-Feb-21</td>
</tr>
<tr>
<td></td>
<td>Path could open to Keystone pipeline</td>
<td>Gary G. Mar</td>
<td>Lethbridge Herald</td>
<td>29-Jan-21</td>
</tr>
<tr>
<td></td>
<td>Biden makes strong case for TMX, Energy East</td>
<td>Gary G. Mar</td>
<td>Business in Vancouver</td>
<td>20-Jan-21</td>
</tr>
<tr>
<td></td>
<td>How the Biden administration may affect Alberta</td>
<td>Gary G. Mar</td>
<td>Global News</td>
<td>20-Jan-21</td>
</tr>
<tr>
<td></td>
<td>Kenney ’deeply disturbed’ by Biden revoking Keystone permit</td>
<td>Gary G. Mar</td>
<td>City News</td>
<td>20-Jan-21</td>
</tr>
<tr>
<td></td>
<td>Energy policy, Keystone and the Biden administration</td>
<td>Gary G. Mar</td>
<td>BNN Bloomberg</td>
<td>19-Jan-21</td>
</tr>
<tr>
<td></td>
<td>Will Keystone be cancelled?</td>
<td>Gary G. Mar</td>
<td>Radio-Canada</td>
<td>18-Jan-21</td>
</tr>
<tr>
<td></td>
<td>The end of Keystone XL?</td>
<td>Gary G. Mar</td>
<td>CBC Alberta@noon</td>
<td>18-Jan-21</td>
</tr>
<tr>
<td></td>
<td>Keystone and the transition to the Biden administration in the US</td>
<td>Gary G. Mar</td>
<td>CBC Radio Business Desk</td>
<td>17-Jan-21</td>
</tr>
</tbody>
</table>
A new US president, a persistent pipeline problem for Canada
Gary G. Mar
Calgary Herald
13-Jan-21

How the Keystone XL pipeline could — just maybe — find a path forward under Joe Biden
Gary G. Mar
CBC
12-Jan-21

The federal government’s new small modular nuclear reactor action plan
Marla Orenstein
Hill Times
07-Jan-21

Boom Bust panel
Gary G. Mar
Boom Bust
06-Jan-21

Canadian Energy with Gary G. Mar
Gary G. Mar
No Nonsense with Pamela Wallin
05-Jan-21

Profiting from cleantech innovation
POLICY GOAL

Speaking engagement

WEBINAR/Speaker | ACTIA | Foresight Cleantech Accelerator
The state of pureplay cleantech in Alberta — preliminary results
Marla Orenstein
15-Mar-21

Energy Innovation Brief
Marla Orenstein, Brendan Cooke, Kevin Franceschini and Mehera Salah

Energy Innovation Brief | Issue 16
Special issue on uses for hydrogen
22-Jul-21

Energy Innovation Brief | Issue 15
28-Jun-21

Energy Innovation Brief | Issue 14
The Sustainable Beer Issue
21-May-21

Energy Innovation Brief | Issue 13
The Carbon Capture, Utilization and Storage (CCUS) Issue
22-Apr-21

Energy Innovation Brief | Issue 12
11-Mar-21

Energy Innovation Brief | Issue 11
25-Jan-21
### Trade & Investment Centre

#### The West’s relations with its largest trade partners

**POLICY GOAL**

**Speaking engagements**

**CHINA**

**WEBINAR/Speaker | China Roundtable**
- GAC-DOF
- China’s Energy Economy
- Gary G. Mar
- 29-Apr-21

**WEBINAR/Speaker | China Roundtable**
- GAC-DOF
- China’s Energy Economy
- Gary G. Mar
- 16-Apr-21

**WEBINAR/Speaker | China Roundtable**
- Denton’s
- China, Trade and the Future relationship
- Gary G. Mar
- 16-Apr-21

**WEBINAR Symposium**
- China’s Five-Year Plan | Service Industries
- Carlo Dade
- 13-May-21

**WEBINAR Symposium**
- China’s Five-Year Plan | Energy Targets and Climate Goals
- Carlo Dade
- 12-May-21

**WEBINAR Symposium**
- China’s Five-Year Plan | Trade in Agriculture
- Carlo Dade
- 11-May-21

**WEBINAR Symposium**
- China’s Five-Year Plan | Context for Western Canada
- Carlo Dade
- 10-May-21

**WEBINAR Symposium**
- China’s Five-Year Plan | An Armchair Discussion on China’s Latest Five-Year Plan with Ambassador Dominic Barton and Canada West Foundation CEO
- Gary G. Mar
- Carlo Dade
- 10-May-21

**WEBINAR | CWF Arthur J.E. Child POP UP POLICY | The impact of China’s fifth plenum and the Five-Year Plan on western Canadian trade**
- with Brett Stephenson, John Gruetzner and Sharon Zhengyang Sun
- 10-Feb-21

**WEBINAR | Talking to the Neighbours over the Fence Post-COVID: The renewal of province-state engagement**
- 06-Jul-21

**Hosted events**

**CHINA**

**WEBINAR Symposium**
- China’s Five-Year Plan | What Now?
- Carlo Dade
- 13-May-21

**China Brief**
- Stephany Laverty

**China Brief | Edition 75**
- 14-Sep-21

**China Brief | Edition 74**
- 27-Jul-21

**China Brief | Edition 73**
- 13-Jul-21

**China Brief | Edition 72**
- 29-Jun-21

**China Brief | Edition 71**
- 15-Jun-21

**China Brief | Edition 70**
- 02-Jun-21

**China Brief | Edition 69**
- 19-May-21

**China Brief | Edition 68**
- 04-May-21

**China Brief | Edition 67**
- 22-Apr-21

**China Brief | Edition 66**
- 08-Apr-21

**China Brief | Edition 65**
- 23-Mar-21

**China Brief | Edition 64**
- 09-Mar-21

**China Brief | Edition 63**
- 23-Feb-21

**China Brief | Edition 62**
- 09-Feb-21
China Brief | Edition 61
28-Jan-21

China Brief | Edition 60
15-Jan-21

Media interviews

CHINA

Canada can't escape China, so here's how it can build a bridge to ease trade tensions
Sharon Sun
Financial Post
07-Jul-21

In row with China, Canada wrestles own legacy of Indigenous abuse
Carlo Dade
Nikkei Asia
20-Jun-21

Canada tightly bound to China despite calls to cut connections
Carlo Dade
Business in Vancouver
07-Jun-21

Trade implications of China's Five-Year Plan
Carlo Dade
Business in Vancouver
05-May-21

What China’s latest Five-Year Plan means for Canada’s West
Carlo Dade and Sharon Sun
RealAg
03-May-21

The Role of Agriculture in Canada-China Relations
Sharon Sun
Institute for Peace and Diplomacy
19-Feb-21

U.S.

CanadaWest forum discusses U.S. trade relationship
Carlo Dade
Lethbridge Herald
08-Jul-21

Manitoba needs to keep healthy economic ties with U.S.
Carlo Dade
Winnipeg Free Press
07-Jul-21

Opportunities and challenges ahead with possible border reopenings
Carlo Dade
Alberta PrimeTime
06-Jul-21

One year into new North American trading pact, Canada has returned to ‘good old days’ of trade disputes
Carlo Dade
Hill Times
28-Jun-21

Dispute looms over Canadian dairy supply management in new NAFTA
Carlo Dade
The Rob Snow Show
25-May-21

Mandatory COOL for beef raised
Carlo Dade
CBC
25-May-21

The first meeting of the CUSMA Free Trade Commission
Carlo Dade
CBC Power and Politics
17-May-21

Wheat trade issue still not resolved for American side
Carlo Dade
RealAg
24-Mar-21

New committee a forum to look deeper into ever-important Canada-U.S. economic relationship, but will partisan squabbles dominate?
Carlo Dade
Hill Times
24-Feb-21

PM Trudeau and U.S. President Biden speak
Carlo Dade
CTV News Network
22-Jan-21

Future of Canada-US Relations
Gary G. Mar
City News
21-Jan-21

Canada and U.S. return to normal trade relations, issues
Carlo Dade
Business in Vancouver
21-Jan-21

Rediscovering other markets

POLICY GOAL

Op-eds

On trans Pacific trade Britain could be our new ally
Carlo Dade, Sharon Zhengyang Sun and Dan Ciuriak
Financial Post
03-Mar-21

MSN Canada
03-Mar-21

National Post
03-Mar-21

Speaking engagement

Speaker | HOC Committee on International Trade
The House of Commons' Standing Committee on International Trade
Carlo Dade
29-Jan-21

Hosted events

WEBINAR | Trade Ahead Series
The Other NAFTA Partner with Ambassador Graeme Clark
Ambassador Graeme Clark
Carlo Dade
18-Mar-21
Getting to market: Improving Canada’s trade infrastructure

POLICY GOAL

WEBINAR | Trade Ahead Series
Beyond Brexit
Andy Barr, Head of Economics and Trade at the British High Commission in Canada
Carlo Dade
04-Mar-21

WEBINAR | Trade Ahead Series
The Rest of Asia: From ASEAN, to CPTPP and RCEP
Dr. Deborah Elms, President of the Asian Trade Centre in Singapore
Carlo Dade
24-Feb-21

Media interviews

The plant protein landscape in Alberta
Carlo Dade
CBC Radio Canada
20-May-21

Changing trade dynamic
Carlo Dade
CTV Alberta Primetime
25-Jan-21

Key trade issues facing Alberta in the U.S.
Carlo Dade
CBC
14-Jan-21

The future of Keystone XL
Gary G. Mar
The Morning News on QR77
14-Jan-21

SACPA presentation explores potential growth for Canada’s agri-food trade and export
Carlo Dade and Sharon Sun
Lethbridge News Now
07-Jan-21

Agriculture expansion
SACPA presentation
Carlo Dade and Sharon Sun
Global News (Lethbridge)
07-Jan-21

WEBINAR | Trade Ahead Series
Moving goods, will this little piggy get to market?
Canada West Foundation Senior Fellow John Law and Carlo Dade
11-Mar-21

WEBINAR | CWF Arthur J.E. Child Pop up Policy | Crossing That Bridge Now That We’ve Come to It: COVID-19, the Border and What We’ve Learned
Carlo Dade
27-Sep-21

WEBINAR/Speaker | EFPC Big Questions series
Energy Futures Lab
National Infrastructure Review
Marla Orenstein
26-Mar-21

Hosted event

Speaking engagement

POLICY GOAL

Report

Submission
National Infrastructure Assessment
Carlo Dade and John Law
21-Jul-21

Other

Media interview

CHINA

Right to repair
Carlo Dade
GrainsWest Magazine
11-May-21

Editorial: Canada’s freight fate in infrastructure’s hands
Carlo Dade
Business in Vancouver
17-Aug-21
Building the skills and competencies Canada needs

**POLICY GOAL**

**What Now? policy brief**

**Micro Credentials: ‘Small’ qualifications, big deal**
Janet Lane and Stephen Murgatroyd
08-Sep-21

**Op-eds**

**Canada needs to skill up in the race to 5G**
Stephany Laverty
Hill Times
10-May-21

Training programs must be customized as part of a talent pool guarantee
Janet Lane
Edmonton Journal
16-Mar-21

Calgary Herald
15-Mar-21

**Media interview**

Alberta oil and gas workers’ uncertain future
Janet Lane
CBC News
06-Apr-21

CBC Cost of Living
28-Mar-21

QR770
26-Mar-21

Alberta’s oil and gas workers wrestle with layoffs and an uncharted future
Janet Lane
CBC
26-Jan-21

**The Future of Work & Learning Briefs**
Stephany Laverty and Janet Lane

The Future of Work and Learning | Issue 13
07-Sep-21

The Future of Work and Learning | Issue 12
03-Aug-21

The Future of Work and Learning | Issue 11
06-Jul-21

The Future of Work and Learning | Issue 10
10-Jun-21

The Future of Work and Learning | Issue 9
12-May-21

The Future of Work and Learning | Issue 8
13-Apr-21

Future of Work and Learning | Issue 7
16-Mar-21

Future of Work and Learning | Issue 6
16-Feb-21

Future of Work and Learning | Issue 5
19-Jan-21
Canada West Foundation

The West in Confederation

POLICY GOAL

Reports

Confederation of Tomorrow | How Canadians View their Country, their Province and their Neighbour
09-Jul-21

Confederation of Tomorrow | Indigenous Relations and Reconciliation
22-Jun-21

Confederation of Tomorrow | Addressing climate change in the Canadian federation
21-Jun-21

Confederation of Tomorrow | The Role of Governments and the Division of Powers: Federalism in the context of a pandemic
19-Apr-21

Confederation of Tomorrow | All in this Together? Canadians’ views on masks, vaccines and lockdowns during the COVID-19 pandemic
09-Apr-21

Media interview

The state of Alberta-federal relations
Gary G. Mar
CTV True North Politics
07-Jul-21

Majority of Canadians want climate plan that keeps regional economies strong, poll suggests
Colleen Collins
CBC Calgary
17-Jun-21

What are the priorities for Jim Carr, the special representative to the prairies?
Gary G. Mar
Hill Times
20-Jan-21

Hosted event

WEBINAR | CWF Arthur J.E. Child POP UP POLICY | The Art of Sharing: Fiscal relations in the federation
Colleen Collins
27-May-21

Other

POLICY GOAL

Speaking engagements

ZOOM | Presentation to the Senate
CDN Senate
Canada’s Future Prosperity
Gary G. Mar
01-Mar-21

Speaker | Public Think Tanks
McGill University
Shaping Public Affairs: Canada – McGill
Zoom Class Talk
Carlo Dade
28-Jan-21

Hosted event

WEBINAR | CWF Arthur J.E. Child POP UP POLICY | The Pandemic, Women and Jobs
Janet Lane and Colleen Collins
27-Apr-21

Intergovernmental fiscal relations

POLICY GOAL

What Now? policy brief
Canada Health Transfer: Background and Future
Haizhen Mou
13-May-21
Media interview

Is Justin Trudeau demonizing Jason Kenney because he can’t go after Doug Ford?
Gary G. Mar
Globe and Mail
12-Aug-21

Alberta senator Doug Black announces he will retire at the end of October
Gary G. Mar
Globe and Mail
12-Aug-21

The Future Of - Season 2 Finale. A conversation with community leaders
Gary G. Mar
The Future Of
08-Jul-21

A growing proportion of Canadians recognize role to play on reconciliation: survey
Colleen Collins
Globe and Mail
22-Jun-21
We thank our supporters

Champions ($50,000+)
Arthur J.E. Child Foundation
Endowment Fund at the Calgary Foundation
Cenovus
Coril Holdings
Enbridge
Government of Alberta
Government of Canada, Essential Skills Initiative
Government of Canada, Innovation, Science and Economic Development
Government of Canada, Western Economic Diversification
Husky Energy
Max Bell Foundation
Ovintiv
Richardson Family
Suncor
Anonymous

Patrons ($25,000+)
CN
Energy Futures Lab/
The Natural Step Canada
Export Development Canada
Government of Canada, Privy Council Office
Shell Canada
Vancouver Fraser Port Authority

Builders ($10,000+)
Alberta Wheat Commission
ATCO
Canadian Construction Association
Canpotex
CAPP
Government of Canada, Trade Commissioner Service
Imperial
Hal Kvisle
Ron Wallace
Western Canada Road Builders & Heavy Construction Association

Members ($5,000+)
Agriculture and Agri-Food Canada
Alberta Pork
Alberta Real Estate Foundation
ARC Financial
Maurice Bundon
Canadian Cattlemen’s Association
Chevron Canada
Dentons Canada LLP
Jim Dinning and Evelyn Main
Dr. Audrey Doerr
David Dzisiak
EPAC
Glacier FarmMedia
Martha Hall Findlay
Honey Bee Manufacturing Ltd.
Ian MacGregor
Manitoba Pork
Gary G. Mar, Q.C.
Rod McLennan, Q.C.
James A. Richardson
Saskatchewan Pork
Sask Heavy Construction Assoc.
TELUS
Ty Lund Family Foundation
WESTAC
Anonymous

Board of Directors

OFFICERS
Raymond D. Crossley
Chair of the Board
Gary G. Mar, Q.C.
President and CEO
R.W. (Dick) Carter
Corporate Treasurer, SK
Nancy Hopkins, Q.C.
Vice-Chair, SK
Charles N. Loewen
Vice-Chair, MB
Robin Silvester
Vice-Chair, BC
Ron Wallace
Vice-Chair, AB

HONORARY CHAIR
James K. Gray, O.C.

CHAIR EMERITUS
James (Jim) Dinning, C.M.
Geoff Plant, Q.C.

DIRECTORS
Suzanne Anton, QC
Larry Blain
Riel Bellegarde
R.W. (Dick) Carter
Kevin Doherty
Dan Doyle
Diane Gray
Nancy Hopkins, Q.C.
Edward S. Kennedy
Brenda Kenny
Blair Lekstrom
Charles N. Loewen
Steve MacDonald
Jack Mintz
Doug Moen, Q.C.
Mariette Mulaire
Robin Silvester
Paul Vogt
Ron Wallace
James Wilson
Deborah Yedlin