



June 2, 2025

The Right Honourable Mark Carney, P.C., O.C., M.P.  
Prime Minister of Canada  
80 Wellington Street  
Ottawa, ON K1A 0A2

Dear Prime Minister:

As you have expressed, Canada is facing unprecedented challenges that must be met with focus and determination. You have acknowledged that Canada must build an enormous amount of new trade infrastructure at speeds not seen in generations. We welcome this acknowledgement and the strong sense of purpose.

Two years ago, cognizant of the inadequacy of Canada's trade infrastructure and of the fact that, among our trade competitors, only Canada lacks coherent, long-term trade infrastructure planning, we came together as a coalition of national organizations to advocate for a Canada Trade Infrastructure Plan (CTIP).

We believe that CTIP — a blueprint for a long-term trade infrastructure investment strategy, with an unwavering focus on strategic national priorities and return on investment — is the right way to meet this moment.

Canada's provinces and territories are already on board with this approach. In their July 12, 2023, [communiqué](#), Canada's Premiers unanimously endorsed the principles of CTIP, and highlighted the essential role of Canada's strategic infrastructure and ongoing competitiveness in the global economy in the economic prosperity of all provinces and territories.

Canadians are on board too. According to a [2023 Ipsos survey](#), more than 9 in 10 Canadians in every province agree: Canadian governments and industry need to work together to create a long-term national plan to invest in building and maintaining trade infrastructure.

With unprecedented trade threats facing our country and momentum finally building to reduce long-standing interprovincial trade barriers, the time to act is now. We urge you endorse the Canada Trade Infrastructure Plan as a strategy that delivers:

- An efficient network of trade infrastructure, with gateways and corridors to get our goods to domestic and international markets and support sustained, trade-based economic growth;
- Measurable GHG emission reductions across the entire trade transportation system;
- The infrastructure to support trade diversification, shielding our economy from over reliance on any single market; and



- A restored global reputation for Canada as a reliable trading partner and desirable market in which to invest.

We concur with your assessment that it is time to build big, build bold and build now. We look forward to collaborating with you as we work to secure CTIP's inclusion in the Government of Canada's Budget. We ask for a meeting on this matter at your earliest convenience; response should be addressed to [clorenc@mhca.mb.ca](mailto:clorenc@mhca.mb.ca).

Yours sincerely,

**Pascal Chan**

Vice President, Strategic Policy & Supply Chains  
Canadian Chamber of Commerce (CCC)

**Dennis Darby**

President & CEO  
Canadian Manufacturers & Exporters (CME)

**Rodrigue Gilbert**

President & CEO  
Canadian Construction Association (CCA)

**Hon. Gary Mar**

President & CEO  
Canada West Foundation (CWF)

**Keith Currie**

President  
Canadian Federation of Agriculture (CFA)

**Chris Lorenc**

President & CEO  
Western Canada Roadbuilders & Heavy  
Construction Association (WCR&HCA)

**Brad Scott**

Chair,  
Civil Infrastructure Council Corporation (CICC)